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Ontario

ROYAL COMMISSION OF INQUIRY INTO CERTAIN
DEATHS AT THE HOSPITAL FOR SICK CHILDREN AND
RELATED MATTERS.

Hearing held
8th floor
180 Dundas Street West
Toronto, Ontario

The Honourable Mr. Justice S.G.M. Grange

Commissioner

P.S.A. Lamek, Q.C.

Counsel

E.A. Cronk

Associate Counsel

Thomas Millar

Administrator

Transcript of evidence
for

15 MAY 1984

VOLUME 146

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ROYAL COMMISSION OF INQUIRY INTO CERTAIN
DEATHS AT THE HOSPITAL FOR SICK CHILDREN
AND RELATED MATTERS.

Hearing held on the 8th Floor,
180 Dundas Street West, Toronto,
Ontario, on Tuesday, the 15th
day of May, 1984.

- - - -

THE HONOURABLE MR. JUSTICE S.G.M. GRANGE - Commissioner
THOMAS MILLAR - Administrator
MURRAY R. ELLIOT - Registrar

APPEARANCES:

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T.C. MARSHALL, Q.C.)	Counsel for the Attorney
D. HUNT)	General and Solicitor
		General of Ontario (Crown
		Attorneys and Coroner's
		Office)
I.J. ROLAND)	Counsel for The Hospital
M. THOMSON)	for Sick Children
R. BATTY)	
D. YOUNG		Counsel for The Metropolitan
		Toronto Police
K. CHOWN		Counsel for numerous Doctors
		at The Hospital for Sick
		Children
B. SYMES)	Counsel for the Registered
F. KITELY)	Nurses' Association of
		Ontario and 35 Registered
		Nurses at The Hospital for
		Sick Children

(Cont'd)



APPEARANCES (Continued)

D. BROWN	Counsel for Susan Nelles - Nurse
P. RAE	Counsel for Phyllis Trayner Nurse
J.A. OLAH	Counsel for Janet Brownless R.N.A.
S. LABOW	Counsel for Mr. & Mrs. Gosselin, Mr. & Mrs. Gionas, Mr. & Mrs. Inwood, Mr. & Mrs. Turner, Mr. & Mrs. Lutes, and Mr. & Mrs. Murphy (parents of deceased children)
F.J. SHANAHAN	Counsel for Mr. & Mrs. Dominic Lombardo (parents of deceased child Stephanie Lombardo); and Heather Dawson (mother of deceased child Amber Dawson)

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RD/hr 1

2 --- (Upon commencing at 10:00 a.m.)

3 THE COMMISSIONER: Who is taking the
4 witness?

5 MS. KITELY: Good morning, sir.

6 THE COMMISSIONER: Yes, Miss Kately.

7 MS. KITELY: Mr. Commissioner, sitting
8 at your right is Dr. Marian McGee. I will ask the
Registrar to swear her.9 MARIAN MCGEE, Sworn10 MS. KITELY: I have given to the
11 Registrar copies of the curriculum vitae
12 Mr. Commissioner. I plan to highlight some of the
13 contents of it.14 THE COMMISSIONER: Yes, all right.
15 416.16 --- EXHIBIT NO: 416: Curriculum vitae of Marian
17 McGee.18 DIRECT EXAMINATION BY MISS KITELY:19 Q. Dr. McGee we have a curriculum
20 vitae. I believe you have a copy?21 THE COMMISSIONER: Miss Kately, before
22 we start, there were all sorts of complaints in the
23 media about hearing problems. I wonder if we could
24 just see. Can you hear at the back?

25 MS. KITELY: I was turning sideways in



1

2

the hope that that would be improved, sir.

3

4

5

THE COMMISSIONER: Dr. McGee seems to have two microphones and so do I. That seems unfair. Does anybody know why we have two microphones each?

6

7

MR. MacLEOD: One is going to the monitor and the other for here.

8

9

THE COMMISSIONER: We have two.

10

MR. MacLEOD: One for the overflow room and the other two for here.

11

12

THE COMMISSIONER: There is none available for council then?

13

14

MR. MacLEOD: The one on the wall is for the overflow room but not picking up for here.

15

MS. KITLEY: I will try to shout, sir.

16

17

THE COMMISSIONER: Yes, all right. Thank you.

18

19

20

Q. Miss McGee, looking at your curriculum vitae I understand that you are presently Associated Dean of the Faculty of Health Sciences in Ottawa?

21

22

A. University of Ottawa, that's correct.

23

24

25

Q. You have been in that position



1
2 since July 1981?

3 A. That is correct.

4 Q. And that comes with the
5 dual position, as Professor and Director of the
6 School of Nursing at the University of Ottawa?

7 A. Correct.

8 Q. You have held that position
9 likewise since July, 1981?

10 A. Right.

11 Q. Can you help us with how
12 your function, as a Director of a Nursing School
13 relates to the practice of nursing in a Hospital?

14 A. As Director of the School
15 of Nursing one is attempting to facilitate the
16 production of graduates of nursing baccalaureate
17 graduates, more precisely, that for the most part are
18 going to be employed by Hospitals across the country
19 and, therefore, their practice confidants, their
20 knowledge level and their science base is of interest,
21 needless to say, to the health care system.

22 Q. Am I correct that the
23 University of Ottawa, School of Nursing, has certain
24 affiliated hospitals?

25 A. Yes.

Q. And would I be correct



1
2 that those are primarily the Ottawa General Hospital,
3 the Ottawa Civic Hospital, the Royal Ottawa, which is
4 a psychiatric hospital and the Children's Hospital of
5 Eastern Ontario?

6 A. That's correct.

7 Q. Last being obviously --

8 A. A children's hospital.

9 Q. Is it fair to say, then,
10 if those Hospitals are affiliated with your School
11 of Nursing that you must have a familiarity with
12 all of the gamut of health care in the Hospital?

13 A. That is correct.

14 Q. Am I correct that within
15 your functions as Director of the School of Nursing
16 that you meet approximately once a month with nursing
17 executives of the various Hospitals with which there
18 is an affiliation?

19 A. Yes, actually it would be
20 at least once a month. Sometimes it is more frequently.

21 Q. The purpose of such meetings
22 would be on the one hand to ensure that your teaching
23 needs are being met and on the other hand the service
24 needs for the Hospital are being met vis-a-vis your
25 students?

A. Yes, sir, vis-a-vis the



1
2 students in that I want to make sure the content and
3 relationship with the Hospitals is appropriate.

4 Q. Now, I understand, Dr.
5 McGee, that prior to being at the University of
6 Ottawa that you were at the University of Western
7 Ontario?

8 A. That's correct.

9 Q. And you performed in that
10 capacity as an Associate Professor for approximately
11 six years?

12 A. Correct.

13 Q. Prior to that I understand
14 from looking at your curriculum vitae that you were
15 in Baltimore, Maryland for the better part of the
16 years 1957 to 1975?

17 A. That is correct.

18 Q. And that during the years
19 you were there that you functioned in various
20 capacities, both in academia and in staff nursing
21 positions?

22 A. Correct.

23 Q. Before leaving for the
24 United States, and at the top of page two of the
25 curriculum vitae I understand from periods of 1955 to
1957 you had worked as a Public Health Nurse in Ontario?



1

2

A. That's correct.

3

Q. And that prior to that

4

you worked as a Staff Nurse at Kitchener/Waterloo
Hospital?

5

A. That's correct.

6

Q. Am I correct that when you

7

did work at the Kitchener/Waterloo Hospital it was
in the area of paediatrics?

8

9

A. Yes.

10

Q. Now, looking at page two

11

of the curriculum vitae and specifically the category
of education, I gather that you received your
diploma in nursing in 1953?

12

13

A. Right.

14

Q. Followed by a Bachelor of

15

Nursing Science in 1966?

16

A. Correct.

17

Q. A Masters of Public Health

18

in 1970?

19

A. Right.

20

Q. And finally your Doctorate

21

in 1980?

22

A. Correct.

23

Q. Looking at the category of

24

research activities there is the obvious first one ,

25



1

2

namely, your dissertation for your doctorate; is that correct?

3

4

A. Right.

5

6

7

8

9

Q. Moving down then to the items described under 1966 to 1970, I see there is a particular research study, in which you developed epidemiological investigation of poison ingestion in pre-school children in the Baltimore, Maryland; is that correct?

10

A. That is correct.

11

12

Q. Am I correct that study over a two year period encompassed some 5,000 subjects?

13

A. That's right.

14

15

16

17

18

19

Q. The next item under that period of years indicates that while you were performing in two functions, namely supervisor of the Baltimore City Health Department and Senior Co-ordinator at the Community Nursing in the John's Hopkins School of Nursing, there was a study with respect to medication errors conducted?

20

A. Right.

21

22

Q. Before we get to the study, if we can back up a bit I understand that those capacities required you to supervise roughly 100 students?

23

24

25

A. Over the course of the year



1
2 there were 100.

3 Q. And the function of those
4 students were to care for post- hospitalization,
5 ambulatory patients?

6 A. Of a particular hospital, yes.

7 Q. These were patients then who
8 had been in Hospital, who had been discharged, or
under care at home?

9 A. That's correct.

10 Q. The function of your students
11 was to actually visit the patient in the Hospital?

12 A. That's correct.

13 Q. And we call this a
14 morbidity care program?

15 A. That is what we call it.

16 Q. I gather that during the
17 course of these students working with the patients
18 at home that they had to deal with the medications
19 that the patients were prescribed before they left
the Hospital?

20 A. And after. They were to
monitor the patients taking their medications.

21 Q. And am I correct that some
22 of these patients would have been given a prescription
23 in the Hospital?

24
25



1

2

A. Right.

3

Q. That would have been filled

4

in the Hospital Pharmacy or in a Community Pharmacy?

5

A. That's correct.

6

Q. It came to your attention

7

through your students that there were, in fact, errors
occurring in certain medications; is that correct?

8

A. Yes.

9

Q. And was it because of this

10

information coming to your attention that the survey

11

was undertaken?

12

A. That's correct.

13

Q. And is it fair to say that

14

the objective of the survey was to identify the errors
own their sources?

15

A. That is correct.

16

Q. Am I also correct that you

17

used the patients who were being cared for by the

18

students as a sample?

19

A. That's all.

20

Q. It was a narrative survey

21

as opposed to an epidemiological survey?

22

A. That, too, is correct.

23

Q. I understand the students

24

were then required to do certain functions in the

25



1

2

3

4

midst of the study and one was to collect data from the Hospital, if that is where the medication was prescribed, as to what medication was prescribed?

5

A. Yes, confirm the original order.

6

7

Q. And they would do that by looking at the chart?

8

A. That's correct.

9

10

Q. Would they also check the dose?

11

12

A. Check the dose, the type and the times.

13

14

15

Q. Would they then, having checked that information in the chart, compare it with the medication in the possession of the patient?

16

A. That's correct.

17

18

Q. If there was discrepancy did they then analysis where the discrepancy occurred?

19

20

21

A. Yes, they would confirm the original order and confirm that the medication the patient had was, in fact, the order given including the regimen that it was to be given under.

22

23

24

25

Q. If there was a discrepancy then that is exactly what the study was aimed at



1

2

finding out. how the discrepancy --

3

A. That is right, to identify

4

the discrepancy, identify the error.

5

Q. Am I correct that these

6

nurses that, or student nurses that were in the

7

program did not actually administer any medication?

8

A. No. Their mission was to

9

monitor the medication and they wanted to supervise

10

patients to make sure they were taking the medication

11

correctly. That was the mission.

12

Q. But if the individuals were

not actually administering it then presumably they

13

could not be a source of error?

14

A. That's correct.

15

Q. In this particular study?

16

A. In this particular study.

17

Q. Am I correct that the

conclusions generally described in this study indicated

18

the errors occurred in three places, position order

19

being one?

20

21

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A. Physician order being one. That is the order that was originally on the chart, but the order, the prescription order to the pharmacist, the pharmacist filling the order, and then of course the patient taking the medication.

Q. Now I gathered from looking at your curriculum vitae again at the top of page 3 that the results of this study are unpublished?

A. That's correct.

Q. Now if I can go to page 3 of your c.v. and I note under the heading of the consultantships that the first one is that you are presently a consultant to the College of Nurses of Ontario, and that's in a specific role to review the standards of nursing practice. Is that correct?

A. Revise the standards.

Q. Revise the standards. And am I correct that the standards apply across Ontario?

A. That's correct.

Q. And that the report that the task force is going to prepare is going to coincide with the revision of the Health Disciplines Act and Regulations currently undertaken by the Ministry of Health?

A. It is a concurrent process.

Q. And is it fair to say that the



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report of the task force of which you are a member will probably have an impact on the standards by which nurses practice throughout the Province?

A. I would anticipate that there would be some.

Q. Now still dealing under the heading of consultantships I want to point to one other one, and I see the third one down indicates that you are presently on a resource committee of the Children's Hospital of Eastern Ontario, and in that connection you conduct workshops approximately once every two weeks with a particular group of nurses at that Hospital. Is that correct?

A. That's correct.

Q. And that is an on-going process?

A. It has been on-going.

Q. And I gather in looking generally at your c.v. there have been a variety of other consultantships over the last number of years, both since you have been associated at the University of Ottawa and the University of Western Ontario?

A. Yes, that's correct.

Q. And just highlighting the topic of workshops I gather that you have given a variety of workshops, one or two days as the case may



1

2

be, to a variety of nursing personnel across the
Province?

3

4

A. Yes.

5

6

7

8

Q. And finally looking at the
category of other professional activities it would
appear that you are involved in two areas; one in a
hospital level and on the other hand national and
provincial educational committees. Is that fair?

9

10

11

12

13

A. That is fair.

Q. And if we leave off with the
last category, I gather that you have prepared papers
or given addresses on a variety of occasions on a
variety of topics relating to the delivery of health
care?

14

15

16

17

18

19

20

21

22

A. Yes.

MS. KITELY: Mr. Commissioner, I gather
that the curriculum vitae has been marked Exhibit 416?

THE COMMISSIONER: Yes, 416.

MS. KITELY: By way of summary, Dr.

McGee, is it fair to say that the results of your
31 years associated with delivery of health care, both
in Ontario and outside of Ontario that you have
practical experience with respect to staff in the
Hospital?

23

24

25

A. Yes, I think so.



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Q. And you have personally worked independently of hospitals?

A. Outside of hospitals, yes; in public health care.

Q. Is it fair to say you have knowledge about various areas of nursing including administration, occupational health, public health nurses, staff nurses and academia?

A. I have had experience in those areas.

Q. And that has required you to have a fairly significant interaction with other health care disciplines?

A. Oh, yes.

Q. And would that also put you in a position of having an understanding of the requirements of the standards of nursing practice in Ontario?

A. Yes.

Q. Now in preparation for your attendance here today am I correct that you have read a variety of Exhibits and material, and by way of example am I correct you have read three articles with respect to medication error. Those we have identified as Exhibits 222, 223 and 248,



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and I think you looked at the numbers before the
hearing started today?

4

A. Yes. I remember looking at
them. I am not sure what the numbers were.

5

6

Q. Am I correct that you reviewed
the communication books and ward meeting books which
are marked Exhibits 300 and 301?

7

8

A. I -

9

10

Q. To the extent that you could
read them?

11

12

A. I did scan them, yes. I went
over them.

13

14

15

16

Q. Am I correct that you read an
excerpt from the testimony of Carol Brown with
respect to the relationship between the standards
of nursing practice and the Hospital Manual of
Procedures?

17

A. Yes, I did.

18

19

Q. You have looked at parts of the
chart of Baby Miller which has been marked Exhibit
115?

20

21

A. Yes.

22

23

Q. That you have reviewed a portion
of the cross-examination by Ms. Cronk, Commission
Counsel, of Gloria Bucci?

24

25



1

2

A. Yes.

3

Q. That you have reviewed various

4

hospital documents including patient care plan which
is Exhibit 307?

5

A. Yes.

6

Q. And the fluid record work sheets

7

which is Exhibit 154?

8

A. Yes.

9

Q. That you have reviewed Exhibit

10

342 being a description of a team leader?

11

A. Right.

12

Q. And that you have reviewed

13

Exhibit 304 being a diagram of wards 4A/4B during the
period in question?

14

A. Yes.

15

Q. You have looked at in some

16

respects the Manual of Nursing Practice which is
Exhibit 291?

17

18

A. Yes. I didn't look at all of it,

19

but I looked at some of it.

20

Q. That is not meant to be an

21

exhaustive list but is that the highlight of the things
that you have looked at in order to prepare for your
attendance today?

22

23

A. Yes.

24

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B6



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Q. Am I correct that you attended here briefly yesterday and saw a short portion of the evidence of Dr. Kantak?

A. That's correct.

Q. And am I also correct the Hospital was kind enough to arrange for your attendance at the Hospital to view wards 4A and 4B?

A. Yes.

MS. KITELY: Mr. Commissioner, before I go on to the next step may I just indicate to you where I am going with this witness?

THE COMMISSIONER: Yes.

MS. KITELY: I have four areas I wish to cover. First of all a very brief what I call a housekeeping matter. During the evidence of Carol Brown there was some discussion about relationships between the standards and the manual and I wish in about two and a half minutes to clear that problem up as I undertook to you to do.

THE COMMISSIONER: Yes.

MS. KITELY: Secondly I wish to deal with the general area of medication error. Thirdly I wish to deal with the general area of charting, and fourthly I intend to deal with various hypothetical fact situations of which I will seek the Doctor's



1
2 opinion.

3 THE COMMISSIONER: Yes. All right.

4 MS. KITLEY: Q. Dealing with the
5 housekeeping matter, Dr. McGee -

6 THE COMMISSIONER: Hopefully in this
7 hypothetical fact situation you will tell the rest of
8 us what they are based on because I assume they are
9 based upon factual situations in the first place.

10 MS. KITLEY: That is correct. They are
11 based on portions of the transcript.

12 THE COMMISSIONER: Yes. All right.

13 MS. KITLEY: Dr. McGee, we have marked
14 as an Exhibit No. 292, the Standards of Nursing
15 Practice in Ontario, and I gather from your evidence
16 that you are familiar with that document?

17 A. Yes, I am.

18 Q. Am I correct that it is in fact
19 the Health Disciplines Act that governs the practice
20 of nursing in Ontario?

21 A. That gives the mandate to the
22 College of Nurses, yes.

23 Q. And pursuant to Section 73, of
24 the Health Disciplines Act, sub-paragraph (f) provides
25 that the Lieutenant Governor in Council may make
regulations governing these standards of practice for



B9

1

2

the profession, and are you familiar with regulation
449 which in fact sets out some of the standards?

4

A. Yes.

5

6

7

8

Q. And specifically in regulation
449, section 21 provides that for the purposes of
part 4 of the Act, professional misconduct means,
sub-paragraph (a) the contravention of any provision
of part 4 of the Act or the Regulation?

9

A. Yes.

10

11

12

13

MS. KITELY: Mr. Commissioner, I would
offer, if I could get through the chairs, a copy of
Section 73 of the Health Disciplines Act and Section
21 of Regulation 449.

14

15

16

17

THE COMMISSIONER: Yes. All right. I
guess it is a public document. Do you want it as
an Exhibit? You don't need it as an Exhibit.

18

19

---EXHIBIT 417: Copy of Section 73 of the Health
Disciplines Act and Section
21 of Regulation 449.

20

21

22

23

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MS. KITELY: Now aside from the
standards which the regulations provide for, am I
correct that in most hospitals the procedure is set
up for the responsibilities of various of their
personnel?



1

2

A. Yes, usually.

3

Q. And by way of example at the

4

Hospital for Sick Children there was a document

5

which is Exhibit 291 being the manual, the Hospital

6

Manual?

7

A. Yes.

8

Q. Now I am going to put to you a

9

scenario, and I will ask you to agree to disagree with
me on this.

10

If the Standards of Nursing Practice

11

Exhibit 292 provides that a registered nurse or

12

a registered nursing assistant is empowered to do

13

X, function X, and if the Hospital Manual provides that

14

that same individual can perform function X plus 1?

15

A. Yes.

16

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- - - -

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Q. What is the position of
the RN or RNA?

A. In terms of the X plus 1
she is subject to the discipline of the College, in
other words she does it on her own.

THE COMMISSIONER: What about the
Hospital, what happens?

THE WITNESS: Well in relation to the
College and since the College has the mandate for
the supervision.

THE COMMISSIONER: It puts the nurse
in a terrible position though, doesn't it? If she
is told by the Hospital she is entitled to do X plus 1
and the Health Disciplines Act says she can only do
X, she is in what we sometimes call a dilemma.

THE WITNESS: Yes, just a bit, sir.

THE COMMISSIONER: And one truly
can't solve it.

THE WITNESS: Well it is not easily
solved.

THE COMMISSIONER: However, your
position is the Regulation governs.

THE WITNESS: That is correct, sir.

MS. KITELY: Q. Now let me put the



1
2 converse of that to you, if the Standard of Nursing
3 Practice provides that an RN or an RNA is empowered
4 to do function X and the Hospital Manual provides that
5 the same individual can do X minus 1, what is the
6 position of the RN or the RNA?

7 A. The probability is that
8 she will conform to the Hospital but under the mandate
9 of the College she can't perform to X, it also
10 presents a local dilemma.

11 THE COMMISSIONER: She will still be
12 a good nurse but she will be fired by the Hospital.

13 THE WITNESS: There is a risk.

14 MS. KITLEY: Mr. Commissioner, that
15 is all I planned to do with that, I was not going
16 to open up the detail that we dealt with through
17 Nurse --

18 THE COMMISSIONER: I would just like
19 to ask if any nurse has been prosecuted for doing
20 what the Hospital tells her to do and it is contrary
21 to the Regulations; do you know of any instances?

22 THE WITNESS: I know of instances, sir,
23 I can't state them, but I know they exist.

24 MS. KITLEY: It has happened, sir.

25 THE COMMISSIONER: I would like to report
it to the Civil Rights Association ---



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MR. ROLAND: Sir, I understand it has happened. It has not as far as we know and as far as my friends know it has not happened with respect to the Hospital for Sick Children. I don't want anybody to misunderstand that this is happening at the Hospital for Sick Children. There has not been any evidence of that and as I understand it they have not experienced that.

THE COMMISSIONER: The Hospital for Sick Children is sterner with their regulations, I think that is the evidence that we did have.

MR. ROLAND: That would not put the nurse in any jeopardy with the College.

THE WITNESS: That is correct.

THE COMMISSIONER: No, it wouldn't.

MS. KITLEY: Mr. Commissioner, I intended to move on to the next general area that being the topic of medication error.

THE COMMISSIONER: Yes. All right.

MS. KITLEY: Q. Dr. McGee, we have heard a variety of evidence in the course of our 140 odd days of hearing that medication error might have contributed to the death of some of the children for which the Commissioner is concerned and I wish to



C-4

1
2 highlight some of that evidence to you.

3 First of all, if I can look at the
4 Dubin Report; have you read the Dubin Report
5 independently of these hearings?

6 A. I have read parts of it,
7 I haven't read the total document.

8 Q. Now looking at chapter 15,
9 page 194, and I am going to suggest three different
10 sets of numbers to you Dr. McGee and then ask you
11 a question. Looking at page 194 on the lefthand side
12 at the bottom, there is a reference to a study by
13 authors Davis and Cohen in which they found average
14 error made of 11.6 per cent.

15 A. Yes.

16 Q. I am next going to refer
17 you to evidence by Dr. Spielberg, who is a
18 Pharmacologist at the Hospital for Sick Children who,
19 at volume 56 and at page 2381 was asked about error
20 rates and he looked at Exhibit 222 which was one of
21 the medication error rate studies which you indicated
22 you had looked at.

23 THE COMMISSIONER: 222 is it?

24 MS. KITELY: 222, yes. Mr. Registrar,
25 could the witness have Exhibit 222.



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Q. If you look at page 10 of Exhibit 222, specifically at the lefthand side in the middle, Dr. Spielberg in his evidence at volume 56 referred to and I am quoting:

" 93 errors were noted resulting in an error rate of 18.4 per cent and if wrong time errors were eliminated the error rate would be 16.6 per cent. "

Dr. Spielberg in his evidence at page 2381 suggested that the error rate, overall error rate in a non-unit dose hospital might vary from 5.3 per cent to a bit greater than 20 per cent.

Now the last reference that I wish to make is to Dr. MacLeod, who is likewise a Pharmacologist at the Hospital for Sick Children and he referred to Exhibit No. 255. Mr. Registrar, could the witness have Exhibit No. 255 please.

I will ask you to look at the - the pages are not well-numbered, but would you look at table five which is about the third page in.

A. Yes.

Q. And in the middle of that table, error rate, excluding wrong time, vary from 3.7 in Hospital B to 14.6 in Hospital - I am sorry



C-6

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Mr. Commissioner, I have the wrong number; 8.9 in
Hospital A to 14.5 in Hospital B.

4

A. Right.

5

Q. And Dr. MacLeod putting
the material as a reference point at page 4308 -

6

MR. LAMEK: What volume is that?

7

MS. KITELY: Volume 64 Mr. Lamek.

8

MR. LAMEK: Thank you.

9

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Q. Dr. MacLeod highlighted
those numbers and suggested to the Commissioner that
the important point in the non-unit dose is that
the rates range between 8.9 per cent and 14.5 per cent.

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Dr. MacLeod further in volume 66,
page 4590, suggested that the error rate may be as
high as 1 in 200 or 0.5 per cent.

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Now I have given you Dr. McGee a
series of statistics of lows and highs of medication
errors, some including errors as to time and some
excluding errors as to time. On the basis of your
experience can you comment on the various rates which
I have given you?

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A. Yes. That is if I can
keep straight all the numbers. .5 to 20 per cent
that is a very broad range and it is quite conceivable



C-7

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that error rates were often higher than that given
these are all the averages, the averages could be
higher than the averages implied in those ranges.

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Q. Is there a reason for
that?

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A. Well the fact that error
rates are also a function of accidents and accidents
function by chance, so there are times when they
could be higher. There also could be times where
there are additional variables involved, and more
than what all was operating in terms of the error
is not clear.

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Q. Let's deal for the moment
with, we are going to come to what all is happening
with respect to the error momentarily.

14

15

A. Okay.

16

17

Q. First I would like to ask
you if you can itemize for us the various locations
in which an error can occur.

18

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A. And by error can occur that
is a wrong drug gets into a patient?

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Q. Yes.

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THE COMMISSIONER: Or the wrong
amount I would imagine?

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Q. Well for purposes of this ---
we will say wrong drug and wrong amount.

A. Wrong dose of wrong
drug.

Q. Yes, locations at which
the errors can occur.

A. Yes, okay. Errors begin
at the point of drug production I would say. That
is the first point of error is the production of
the drug.



RD/hr

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The second point would be its distribution, that is the right drug going to the right distribution centre.

The next class of error would be at the reception from the drug house, the reconstitution and if there is repackaging and relabelling. There are points for error there in the reception centre.

Q. I stop you. You used the term, "Reconstituting". Am I correct that that means if a drug comes into a Hospital Pharmacy in a particular form, but before it is administered it either has to be mixed with something or the strengths has to be changed?

A. In some way, yes.

Q. In either of those that is reconstitution.

A. That is what I mean, yes.

Q. Where is the next possible location of error?

A. The next error is in the pharmacy receiving an order for a drug, in fact, filling it as ordered, so that the wrong drug could be sent out or the wrong dosage could be sent out. That is the particular area I encountered with the morbidity care study.



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Q. What is the next location
of errors?

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A. The next location is, in fact,
then on the request for the drug, that is the
physician's order for the drug. The right drug has
to be ordered in the right dosage, so there is a
correct dosage order required and the risk of error
is in the order.

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The next point, then, is an arranging
for the administration of the drug. The drug is
ordered and usually it is transcribed so the next
point of error is in transcription.

13

14

15

In receiving the requisition of drugs
from the pharmacy the availability of the right
dose and right drug, and then of preparing the drug
for administration, is a risk of error.

16

17

18

19

Q. All right. Sorry, go ahead.

A. The other two places is

the right dosage being administered, in fact, to
the right patient.

20

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Q. All right. I'm going to
come to the breakdown of the administration function
in a moment, but is it fair to say that you are
suggesting that there are seven locations in which
error can occur: manufacturer, distributor, reception



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of pharmacy, distribution by Pharmacy, Physician
error, transcription and administration?

4

A. Right.

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Q. Let us deal with the last
of those, namely doctor's orders, transcription and
administration. Can you identify within those
locations of errors the point at which the error
can occur?

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A. The initial conception of
the drug to be ordered and the calculation of the
order, that is the right drug being ordered and the
right dosage being calculated.

13

Q. Done by the physician?

14

A. Correct.

15

Q. Yes, next?

16

17

A. Presuming he documents in
his requisition correctly, then is it transcribed
correctly.

18

Q. Yes.

19

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A. If it is transcribed correctly
then is it selected correctly, is it prepared correctly
and is it administered correctly? Now, in the
administration it is not only the right drug, right
dosage to the right patient, but also by the right
method.



(Kitley)

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Q. All right. I have added those up as being five general areas in which errors can occur in the context of doctor's orders transcription and administration.

A. Okay.

Q. Now, the next area that I would like to canvass with you is the factors which can contribute to error by nursing personnel.

A. That is after the point of ordering and transcription?

Q. Yes.

A. Yes, and that is where most of the errors have been counted.

Q. Can you help us with what contributes to it at that stage?

A. There are several things. For example, if there is a high rate of drug -- drug orders come in at one time, so sheer volume of orders at any one point in time will increase a risk.

In the mention of transcribing multiple orders, and there is interruption in that process of transcription, the risk of error increases. If there is competition for time; time, attention and focus of attention, the risk of error will increase. If there is any possibility that the patients you



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asked for administration also?

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Q. Yes.

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A. That the patients are not known to the administrator of the medication, the risk of error increases.

6

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Q. Is there a risk when an emergency situation occurs?

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A. Yes, that is under the rubric of competition of focus of attention. If there is an emergency or multiple distractions of varying severity then the risk is heightened; I would say immeasurably.

13

14

15

Q. Is it fair to say another factor contributing to error in a paediatric setting is that the dosages must be calculated because they are so much smaller than for adults?

16

17

18

19

A. Yes, that is when I was saying dosage, that is the point that is implied, because frequently the paediatric dosage has to be recalculated in terms of body weight.

20

21

Q. Is it fair to say, in summary, that the factors contributing might be the volume of orders?

22

23

24

25

A. Yes.

Q. The interruptions in



1
2 transcription ?

3 A. Yes.

4 Q. Competition for time,
5 which would you include?
6 emergencies?

7 A. And attention, yes.

8 Q. And the patient not being
9 know to the administrator and dosage calculation?

10 A. Yes, and recalculation.

11 Q. Much of what we have heard
12 about is digoxin in this inquiry and the Hospital
13 Manual requires that it be double checked. Can you
14 help us, what is the effect of double checking the
15 drug vis-a-vis the rate of error?

16 A. It would diminish the risk
17 of error if a drug is double checked in its preparation
18 and administration.

19 Q. Does it eliminate it?

20 A. No, decrease the risk.

21 MS. KITLEY: Mr. Registrar, I wonder
22 if the witness might have Exhibit 131, and specifically
23 the boxes of lanoxin. Mr. Commissioner, essentially
24 where I am going is my friend, Ms. Cronk in the course of
25 her examination of Nurse Gloria Bucci at Volume 140,
commencing at page 2352 dealt with these boxes of lanoxin



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and put a certain scenario to Miss Bucci. I intend
to review that evidence with this witness.

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THE COMMISSIONER: Excuse me just a
moment. The red one is the adult, I take it? These
are both lanoxin. Yes, all right, thank you.

5

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7

MS. KITELY: Q: Dr. McGee, the
scenario that was being put to the witness Bucci was
a possibility that digoxin or lanoxin, as it is labelled
there --

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THE COMMISSIONER: We have some more
for some reason.

11

12

MS. KITELY: We only need the two we
have got now.

13

14

THE COMMISSIONER: I would think there
is more than enough and doubtless will be a medication
error somewhere if we keep them around. The
Registrar tells me we have a whole box. I think we
better keep that well under lock and key.

15

16

17

18

THE WITNESS: The health care costs
are going to go up.

19

20

THE COMMISSIONER: Yes.

21

22

MS .KITELY: Q: Dr. McGee, the
scenario put to the witness Bucci is that there might
be a possibility of digoxin being administered instead
of a drug called Heparin. Am I correct that you have

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read the portion of Mrs. Bucci's evidence which
commences at page 2352 and ends at 2365?

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A. I have read a portion of
the testimony. I don't remember what pages. I will
take your word for it.

5

6

7

Q. I can assure you this is
the same number of pages you have read. Would you
agree with me on that?

8

9

A. Yes, I will.

10

11

12

Q. Thank you. Now, I will
ask you to assume that you have one box there which
is white and it is labelled and the black print
indicates paediatric.

13

14

A. That is correct.

15

Q. And the red print indicates
adult?

16

17

A. Right.

18

Q. There is dark print on the
box indicating so many milligrams per millilitre?

19

A. Dark print?

20

Q. The witness Bucci described
it as dark print.

21

22

A. It may be a little heavier.

23

Q. Can you point out to the
Commissioner where you are referring to on the box or

24

25



1
2 the boxes you have now?

3 THE COMMISSIONER: What was the question
4 you said, dark print?

5 Q. The witness said there was
6 dark print indicating so many milligrams per millilitre.

7 I am trying to find it on the box for
8 you, sir.

9 THE COMMISSIONER: If we look at the
10 adult there is certainly dark print I suppose, but
11 in the paediatric it seems to be light print on a
12 dark background.

13 MS. KITELY: Q: Is that your
14 perception?

15 A. Yes.

16 Q. Now, the evidence that was
17 put to Nurse Bucci did not include a box of Heparin,
18 so the only thing we got to go on Heparin is that
19 it may have had heavy and darker lettering. That is
20 the only assumption that I can ask you to make about
21 Heparin. I am going to ask you to assume that the
22 drugs in the medication room for a particular
23 board room were supposed to be stored alphabetically.

24 THE COMMISSIONER: Did we ever
25 discover what that meant, Mr. Roland, or Miss Thomson?
It was filed under digoxin or lanoxin. We don't know



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yet?

MR. ROLAND: I think we might have known
at one time.

MS. KITELY: Miss Thomson has forgotten.

THE COMMISSIONER: All right, very well.

THE WITNESS: It is another point,
a problem isn't it?

THE COMMISSIONER: You might be able
to tell us, what is the general rule or do you know?

THE WITNESS: It has changed through
the years.

THE COMMISSIONER: Which has changed?

THE WITNESS: Actually in some places
they don't store them alphabetically by name. In
some places it is generically and in some places by
brand. Generic is where in most institutions are
held, so there would be some kind of standardization.

MS. KITELY: Mr. Commissioner, I plan
now to read three pages from the evidence of Miss
Bucci. This is Volume 140, page 2361 to 2364.

THE COMMISSIONER: I'm sorry, what are
those pages?

MS. KITELY: 2361 to 2364.

Q. Dr. McGee, this is a scenario
about the places in which errors can occur. I am going



1
2 to read the evidence to you and then ask you a question.
3 I am reading from the cross-examination of Ms. Cronk
4 and the question:

5 "It seems to me in that situation a
6 number of things would have had to have
7 happened in order to make that possible,
8 and I would like to obtain your views
9 and your assistance on it."

10 THE COMMISSIONER: I'm sorry were we
11 talking there about a mistake between the adult and
12 the paediatric or are we talking about a mistake
13 between Heparin and Digoxin?

14 MS. KITLEY: Heparin and Digoxin was
15 the lead up, sir.

16 MS. CRONK: I can tell you, sir, there
17 is no Heparin there.

18 THE COMMISSIONER: There is not much
19 point in looking at it.

20 MS. KITLEY: That came up during the
21 course of Miss Cronk's evidence.

22 THE COMMISSIONER: All right.

23 MS. CRONK: Ms. Cronk's examination ?

24 MS. KITLEY: Ms. Cronk's examination,
25 I am sorry.

MR. LAMEK: Is there a difference?



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MS. CRONK: I tried.

3

MS. KITELY: Q: Picking up at page

4

2361, Dr. McGee:

5

"It seems to me first, given what we

6

have just looked at, the boxes of

7

digoxin, that someone would have had to

8

take the digoxin from one of those

9

boxes thinking that it was heparin

10

without looking at the lettering on

11

the digoxin box without realizing that

12

despite the lettering and the colouring

13

that they had digoxin instead of

14

heparin?

15

A. That's right.

16

Q. They would have had to make that

17

mistake, is that right?

18

A. Yes.

19

Q. And as well we have heard in prior

20

evidence from another witness, and we

21

have discussed it this morning, that

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the drug in those medication rooms were

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not controlled drugs they were stored

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alphabetically. So, I am going to

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suggest to you that someone would have

to reach for a box of heparin ampules,



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but instead of getting heparin would
have to end up in one of two places
either under, "D" under for digoxin or
at "L" under Lanoxin?

A. Right.



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"Q. They would have to do that?

All right?

A. Yes.

Q. And then thirdly you have told us that the drug would have to be drawn up - in the belief that it was heparin it would have to be drawn up in a 3 cc. syringe as you recall it?

A. Yes.

Q. All right. And in order to do that obviously you would have to open the box containing the ampules of the drug, take out the ampule and physically draw it up in the syringe?

A. Yes.

Q. All right. And you have told us it was your particular practice to always read the lettering on the ampule? Do I have that correctly?

A. Yes.

Q. All right. So that at that stage of the procedure I am going to suggest another mistake would have had to have been made, and that is that the person who made the error would have had to



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have taken the ampule out of the box,
drawn it up into the 3 cc. syringe and
then in the time that took never have
read the lettering on the ampule or if
they did read it, misread it. That is
another mistake that would have to be
made, isn't that so?

A. Yes.

Q. And you have also told us, and
the policy manual confirms, that we just
looked at, that the drawing up of
intravenous heparin requires double
checking by two nurses?

A. Yes.

Q. All right. So I am going to
suggest to you that the three errors
that I have just described to you
would have had to have been made by
two people?

A. Yes.

Q. The second nurse in the room
observing the procedure would have had
to not detect the error anywhere along
the road in that procedure so far?

A. That's right.



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Q. And that, by my count, takes us up to six errors at that stage alone, and I am going to suggest one more step to you and I ask you to tell me whether you agree or disagree.

You have told us that heparin, as you recall it, had to be double-signed, and we have explored this afternoon that that could have meant a double signature on the label on the syringe or on an anticoagulation form, although you are not sure it was in use. Whichever it was, I am going to suggest to you then there are another two errors, and that is that the two nurses who signed for the drug, if there were two, had to sign for heparin believing it was heparin when in fact they had digoxin?

A. That's right. "

Now if I can summarize, I gather Ms. Cronk through the witness Bucci was suggesting there was a total of eight errors; first in the mistake in lettering and colour ; second, in the alphabetization or removing from a alphabetized system; thirdly, drawing up; fourth, fifth and sixth, being a repeat



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of those by the checker; seventh being a signing
by the administrator and eight being signed by the
checker.

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My question to you is, Dr. McGee, how
many errors do you see in that scenario?

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A. I am not sure I would have
counted eight. I would suggest the notion of the
ordering (that is the alphabetizing of the drug and
the counting) its selection as an error -- does
the procedure manual also say they have to monitor
the selecting from the alphabet.

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If that's true, then, yes, it's an
error, but if it isn't dictated, then it can't be
counted as one. I am not sure what the procedure manual
reads in terms of what the checker has to check.

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THE COMMISSIONER: Oh, I see.

What the checker has to check is the
heparin in the syringe and at what dosage, so it is
the ampule from which the drug is being drawn that
the checker has to check. If she doesn't check it,
that's the first error of the checker.

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MS. KITLEY: Q. Yes.

A. So given that at the point at
which there was supposed to have been six or eight,
I am counting four.



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Q. Can you list the four for us so that we see the difference between them?

A. Well, the administrator of the drug is if there is an error in box selection.

Q. That's one?

A. And if there is an error in ampule selection, and if there is an error in dosage, and the checker, an error in ampule selection. Am I counting correctly?

THE COMMISSIONER: That's four.

MS. KITLEY: Q. That adds up to four. Assuming that an error occurred at one of those stages and it is subsequently signed by the administrator and signed by the checker, do you consider those two more errors?

A. The requirement is that they sign. The error was made, if there was an error, it was made in the withdrawing or the loading of the syringe.

The signature is to indicate that it was done and who did it. The absence of a signature would have been an error. A wrong signature would have been an error. The point is it was done, and that is what the signature attests to. So I am not suggesting - I am not ready to suggest that was an error.



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Q. So of the eight that Miss Bucci tallied up through her cross-examination by Ms. Cronk, is it fair to say at the most you can see in that scenario is four?

A. It is four, but I would agree that it is compounded.

Q. Now what I would like to do is go back to Dr. MacLeod's error rate, and he postulated an error of wrong dose to wrong patient of 0.5%, you recall a few minutes ago?

A. Yes.

Q. Do you agree with me that most errors are undetected?

A. Yes, I would agree with that.

Q. And at the Hospital for Sick Children during the period of time that we are interested in when an error was detected an incident report had to be completed?

A. Had to be completed. That's usual.

Q. I'm going to ask you to assume from the evidence that Dr. MacLeod gave us (this is the same excerpt that I referred to earlier, sir) that there was as many as 800 medications per day on wards 4A and 4B. Would you make that assumption just for now?



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A. Yes.

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A. It may run that average, yes.

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Q. And if one multiplies that by nine months we would have an excess of 1000 incident reports?

11

A. If the average held.

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MS. KITLEY: Now I would like to go to the third area, sir; namely that of several aspects of charting. I would ask that the witness be given Exhibit 307.

15

16

While you are up, Mr. Registrar, Exhibit 115?

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Now the kind of reporting that was done in the Hospital during the period that we are interested in, Dr. McGee, was something called POMR or problem oriented medical reporting.

21

Are you familiar with that system?

22

A. Yes.

23

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Q. And part of the system requires that Exhibit 307 be completed which was a patient care



1
2 plan. Do you have one of those in front of you?

3 A. Yes.

4 Q. And I note that on the front of
5 the patient care plan there is a category of special
6 points to observe, and on the back a category of
7 unusual problems.

8 Could you help us with how a nurse
9 would complete a sample of Exhibit 307 in the context
10 of problem oriented medical reporting?

11 A. Yes. The special points to
12 observe - this is the part that you -

13 Q. On the front, yes.

14 A. To relate to the unusual problem.

15 Q. How you distinguish between them
16 and how they relate to the system of problem oriented
17 medical reporting.

18 A. Yes, the problems are going to
19 have major indicators or major mechanisms to monitor
20 and the special points to observe would be one way
21 of highlighting those dimensions that the care givers
22 would want to monitor.

23 Q. Can you give us an example, Dr.
24 McGee?

25 A. Well, someone with a fracture
is going to have his extremities monitored for colour



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and temperature and so on to make sure there are
no problems so it would be colour.

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Q. So under special points to
observe we would see colour?

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A. Yes.

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Q. What would we see under unusual
problems?

8

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A. Some relationship with the
fracture.

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Q. Now at the Hospital for Sick
Children during the period in question these were
not maintained as a permanent part of the record.
They were eliminated at a certain point in time.

12

13

Do you have a comment on that?

14

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A. Well, I think they lose data
when they don't retain them. I think it is a method
of monitoring not only actions that were carried out
but the way that care providers are thinking on a day
to day basis, so I always think it's a loss to lose
these contents.

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A. And we have also heard evidence
that when Exhibit 307 was prepared in fact it was
updated during the course of the patient's stay in
Hospital.

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A. I would expect so.

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E9



1
2 Q. And the updating went along with
3 the progress of the child?

E10 4 A. Yes.

5 Q. Can you comment on the system
6 whereby a change would be made on the document and
7 something rubbed out and something else put on the
8 paper. Can you comment on that system?

9 A. Well, it probably was an inexpensive
10 way to do the monitoring. I think that if there has
11 been a change, then the change should be added. It
12 should be an addendum rather than a modification of
13 what the document says.

14 Since the pages aren't retained, I guess
15 many of the care givers, nurses, physicians, don't
16 handle it like a permanent document so they do change
17 things. It saves getting another page.

18 Q. Is that a practical -

19 A. It is a practical solution. They
20 would probably be drowned in paper if they didn't do
21 that, but the point is it is still a useful record
22 especially in a retrospective kind of analysis.

23 Q. Now can I ask you to look at
24 Exhibit 115 which is the chart of Baby Miller, and
25 turn to page 42. And if you will look at the entry
on March 20th, from 1900 hours to 0300 hours?



E11

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A. Yes.

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Q. There are listed there three headings and comments after each.

5

6

Can you comment on that particular nursing note in the context of problem oriented medical reporting?

7

8

Now am I correct it is the heading under apex?

9

A. Yes. BP.

10

Q. That's the first one I meant.

11

12

A. Yes. Those are the points to observe.

13

14

15

Q. So that going back to Exhibit 307 under special points to observe on the front, there would have been listed apex, BP, check colour, behaviour, nutrition?

16

17

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A. Those are the indicators they are using and in the order of expected - it is an expected ordering.

19

20

Q. Is there some prioritizing in that list?

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A. It is probably in the order of dominance. That is the apex, BP, blood pressure, chest, colour, those are the first things one would look at. Behaviour and nutrition are things that



1
2 must be monitored, especially in babies, especially
3 in nutritional intake and output are monitored. So
4 it's in the order - it is rather in an order of
5 importance.

6 Q. Now I would ask you to look at
7 Exhibit 154 which you should have in front of you,
8 that being a document called Fluid Record Work Sheet?

9 A. Yes.

10 Q. And the evidence that we have
11 heard indicates that this document was kept by the
12 bedside. Are you familiar with such a system?

13 A. It is a variation on a theme.
14 Usually there is some kind of fluid balance sheets
15 are kept especially in paediatrics.

16 Q. We have heard evidence that
17 these work sheets like the patient care plan do not
18 form part of the patient's record. They too are
19 disposed of?

20 A. Yes, that's usual too.

21 Q. And can you comment on that
22 system; namely the disposing of the immediate record
23 by the bedside?

24 A. Well, there are points - for
25 example if they are disposed of it means someone
has had to transcribe the results to a permanent
record so I think that is an extra expenditure of time.



DM/ac
F-1

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The other things is that it is a document, an ongoing document, and to me it is useful to be retained.

MR. ROLAND: Mr. Commissioner, I didn't think we were going to get into this sort of thing. You know, if this witness is going to be led through a lot of nursing practices in the Hospital at the time, and charting practices and so on, and say I presume for the purposes of recommending that some changes take place in the Hospital. First of all, that was three years ago and there are competing interests in all of this. If we are going to get into this sort of examination. I thought that your ruling made it clear, at least implicitly, that this was not the sort of evidence that we were going to get into.

THE COMMISSIONER: Ms. Kitely how does this help us?

MS. KITELY: Well Mr. Commissioner if I can - the whole point in dealing with this particular part of the evidence is the accuracy of nursing observations, and that was gone into in great detail by some of my friends.

THE COMMISSIONER: I know, but the charting system itself how does that assist us?



DM-ac

F-2

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MS. KITLEY: Well, for example --

THE COMMISSIONER: If the charting system was good or bad at the time, how will it help us with the cause of death?

MS. KITLEY: Well Mr. Commissioner, if many nurses had not been asked about the charting

I would not say that it has anything to do with the cause of death. But to the extent they were all asked about their charting ipso facto it must have something to do with the cause of death. If my friend will withhold his objection I have literally one more question on this area then I plan to move on.

MR. ROLAND: My problem is that my friend is insidious in this, and she has asked the question, she asked it about the sheet and I had no objection about that, it is explaining a sheet that is kept and used. And then she asked the witness to give an opinion on whether or not this is a proper procedure or not; should it be transcribed or not; should it be kept or not. There are competing interests in all of that and I can call evidence about why the practice was done the way it was and what the competing interests are. It does not get us anywhere expect it



F-3

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2 is going to mean, I presume my friend by calling
3 evidence will ask you to make some recommendation
4 about all this, I think beyond your mandate.

5 THE COMMISSIONER: If you could
6 just - I will ask Dr. McGee not to answer, could you
7 just give us your last question now.

8 MS. KITLEY: Yes, I am going back
9 to Exhibit 115 and it is with respect to page 42
10 of the chart and I asked her about -

11 THE COMMISSIONER: Page 42?

12 MS. KITLEY: Yes. It is what we
13 looked at earlier and I omitted one question. She
14 indicated that the items are listed there in some
15 sort of priority. My question to her was; nutrition
16 is the last item that was recorded, does that
17 necessarily mean that 50 cc. of apple juice at 2100 hours
18 was the last thing that was necessarily done to the
19 child during that period of charting?

20 MR. LAMEK: Is that a question that
21 Dr. McGee can answer?

22 THE COMMISSIONER: I don't understand
23 it, I really don't quite understand the question.

24 MS. KITLEY: She has indicated that
25 it was recorded in priorities with respect to



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Exhibit 307.

THE COMMISSIONER: You mean whether these are consecutive?

MS. KITELY: That is right, sir. They may be recorded in a particular way but they may not have occurred in a particular way, and in my submission it is a question that on her knowledge of recording --

THE COMMISSIONER: There's nothing wrong with that is there?

MR. ROLAND: No, I don't find anything wrong with it, I thought this was a question that should have been asked of Susan Nelles.

THE COMMISSIONER: It would have been better perhaps she certainly would have helped us by telling us whether she generally did things - I would think it unlikely because she has got it under Headings, and it is unlikely - however, I don't see anything wrong with that question.

MS. KITELY: Thank you, sir.

Q. If I could put the question again Dr. McGee. Looking at page 42 of Exhibit 115 we see that nutrition is the last item.

A. Yes.



F-5

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Q. Is it fair to say because it is the last item does not mean it was the last function performed to this child?

THE COMMISSIONER: Would you put the necessarily in there, not necessarily. All right, go ahead, I will leave it with you, let Dr. McGee answer it.

Q. If we assume that Exhibit 307 required for special points to have served, to be listed as you indicated in some sort of priority, is it a fair assumption that nutrition was the last item of priority?

A. The probability is that the least important would be last.

Q. And because it is last, it doesn't mean that the description of the action in tolerating 50 cc. of apple juice was the last function performed for the particular patient during the period reported?

A. Not necessarily.

MS. KITLEY: Mr. Commissioner I intend to go on to my fourth area.

THE COMMISSIONER: All right. I think we will take 20 minutes then.

---(Short Recess)



DM/ac

F.2.1.

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---(Upon Resuming)

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THE COMMISSIONER: Yes Miss Kitely?

4

MS. KITELY: Yes, sir. I indicated

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to you that the last issue I planned to deal with

6

was a series of hypotheticals, but before I actually

7

get to the hypotheticals I have two questions I

8

would like to put.

9

Q. First of all, Dr. McGee,

10

can you help us with, on the basis of your experience,

11

can you define the nursing role in a paediatric

setting?

12

A. Yes. I presume you want

13

a moderately brief answer?

14

Q. I suspect there are

books written on the subject.

15

A. That is correct.

16

Q. And I am not wanting a

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book.

18

A. Yes. The nursing role,

19

the nursing mission maybe is an even better way of

20

talking about it. The idea of nursing is really

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to meld both the art and the science under the health

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care. So the main role, the mission really must

23

address the monitoring, the care needed for the business

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F.2.2.

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2 of day to day existence. The care needed for the
3 handling of the problem for which the patient is
4 there in the first place. The support and organizing
5 of the day to day activities of the system that
6 surrounded those issues, the focus of attention; the
7 focus of attention being of course the patient, and
8 in paediatrics I think you have mentioned that we
9 are talking about a paediatric area, then equally
10 important is the family of the patient. The nurses'
11 mission is going to be addressing the needs by the
12 monitoring, the care, the task ordering, the system
13 function in the area which includes the family, and
its needs in terms of this patient, and the patient.

14 Q. And is it fair to say that
15 an element of his monitoring is to watch the progress
16 of a child, and infant, in order to predict progress
and to anticipate difficulties?

17 A. I would hope, yes.

18 Q. Now in the Hospital for
19 Sick Children during the time that we are interested
20 in, they use the approach of team nursing. I understand
21 there are as many as 20 different approaches,
22 theoretical approaches to nursing. Is it fair to
23 say that for our purposes we can compare primary
24
25



F.2.3.

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2 nursing on the one hand and team nursing on the
3 other?

4 A. And even if within those
5 20 models of nursing might subsume both team and
6 primary. In other words that is an organization
7 of the system, as well as an approach to the patient.

8 Q. If we can deal with the
9 essence of team nursing.

10 A. Surely.

11 Q. And if you can help me
12 with the areas in which the members of a team would
13 collaborate with each other in order to perform their
14 nursing function.

15 A. Surely. Yes, in that
16 respect team nursing as opposed to solo care, or
17 one-to-one care frequently, in fact most frequently,
18 members of a health care set, setting, are organized
19 into teams. Sometimes they are the same discipline
20 and sometimes there is more than one discipline on
21 a team. The notion is to organize the care to be
22 given to groups of patients and it offers a backup;
23 it offers assurance that care is given, that there
24 is support, there is availability for consulting about
25 problems, as well as supplying extra manpower when it



F.2.4.

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2 is necessary.

3 Q. Is it fair to say that
4 one of the concerns about team nursing is to ensure
5 an equity of distribution of workload so that a
6 particular member of a team is not overworked and
7 another member of the team is underworked?

8 A. It has that advantage.
9 It distributes the workload for the care givers and
10 it also increases the probability of care being given
11 to all of the patients and people.

12 Q. And dealing with the members
13 of the team, assuming for the moment that the teams
14 that we are dealing with are composed of RN's and RNA's.

15 A. Yes.

16 Q. Is it fair to say that
17 there is collaboration between the two of them so
18 if, for example an RN was assigned to the care of
19 two patients, and an RNA for maybe four patients, that
20 the RNA might perform some functions for the RN and
21 her patients?

22 A. Sure.

23 Q. Such as feeding?

24 A. Feeding.

25 Q. Bathing?



F.2.5

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A. The daily type -

Q. Measuring input and
output?

A. That kind of thing.

Q. And on the other hand
the RN might perform certain functions for the
RNA such as administering medication?

A. Right.

Q. And in concerned
circumstances the RN or RNA would cover for each other
and do relief over the lunch hour and breaks?

A. It is possible, depending
on the status of the patients of course, because
needless to say you are not going to assign a very
ill baby to an RNA.

Q. And am I correct that
given that this is the approach to nursing on a
particular ward, is it to be anticipated that when
the progress note is written --

A. Yes.

Q. That there will be an
element of collaboration between members of the
team in recording what was done for that particular
patient?



F.2.6

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A. It would indicate that
There is going to be collaboration from the point
of distributing the identification and completion
of the task to be done, as well as collaborating
in progress, and collaborating, divvying up what
gets documented.

Q. So, for example, if a
particular nurse was assigned to a patient, and
another nurse during a period of relief did something
such as feed the child and measure the input.

A. Yes.

Q. The second one would
report to the first one and in fact the first one
would likely record it in the progress note?

A. Might well do the
documenting, especially on those tasks that have
to do with the business of living, that is feeding
and sleeping.

Q. Now you have seen the
ward itself in Exhibit 304, which is the diagram of
the ward. It is essentially a Y-shape, and would you
agree with me that in a situation such as that that
another area of collaboration that would be expected
that the staff from one side would respond to a crises



F.2.7

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2 situations on the other?

3 A. That is usual.

4 MS. KITLEY: Now Mr. Commissioner
5 what I next plan to do is put to this witness a
6 series of six scenarios and in each case --

7 MR. OLAH: Mr. Commissioner I
8 am a little concerned about some of the hypotheticals
9 my friend is putting about collaboration about
10 RNA's with nurses --

11 THE COMMISSIONER: We haven't
12 put any yet.

13 MR. OLAH: Well I am just wondering
14 when we have specific evidence of what functions
15 were being discharged and we have had a whole host
16 of it. I am not sure how a hypothetical, certainly
17 with respect to some of the areas my friend has
18 touched on, really assist us.

19 THE COMMISSIONER: The hypothetical
20 question is only as good as the hypothesis. So you
21 just have to wait and see what hypothesis you can
22 put, and if the hypothesis doesn't correspond with
23 the fact it doesn't help us.

24 MS. KITLEY: I agree, sir, but that
25 is what I was about to do though.



RD/hr 1

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THE COMMISSIONER: There you are.

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You will have an opportunity. If you think it doesn't

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correspond with the hypothesis, you change the

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hypothesis and maybe get a different answer or maybe

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get the same answer, I don't know.

7

MS. KITLEY: Thank you, sir.

8

Q. You may need a piece of paper

9

and a pencil to make the odd notation. Do you have

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those commodities? The Registrar can assist you.

11

Dr. McGee, I am going to ask you to

12

assume certain facts. First of all, assume you have

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a team leader and secondly that her role is, as

described in Exhibit 342.

14

Mr. Registrar, would you show the

witness Exhibit 342.

15

You referred to this earlier and you

16

indicated --

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A. Yes, I remember.

18

Q. I ask you to assume that

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this team leader functioned in that capacity on

20

a particular ward for about a year. Please assume

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that during a nine month period there were 27 deaths

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on the ward, of which approximately 18 were under the

age of three months.

23

THE COMMISSIONER: 27.

24

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2 Q. 27 of which 18 were under
3 three months old at the time of the death.

4 Please assume that when this team
5 leader is questioned three years later about the
6 deaths during that period she has no recollection
7 of many of the children and, finally assume that she
8 does have a recollection of some of the parents. My
9 question to you is --

10 THE COMMISSIONER: I'm sorry, she has
11 no recollection of what, did you say?

12 MS. KITELY: She has no recollection
13 of many of the children and, lastly, she does have
14 a recollection of some of the parents.

15 THE COMMISSIONER: Yes.

16 Q. Dr. McGee, my question to
17 you is: do you regard the recollection of that team
18 leader functioning in that setting as usual or
19 unusual?

20 THE COMMISSIONER: No, I think that
21 isn't possible. Miss. Kitley, you see this is a good
22 question for a psychologist, I suppose, or a
23 psychiatrist but even those we don't allow them in
24 the court. You see, credibility is a question for
25 the decider of facts.

MS. KITELY: Mr. Commissioner, if you



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willallow the witness to answer the question you will see the importance of the answer. If I might, sir, the witness' have been judged with respect to there functioning in a certain setting. We have established, in my submission, beyond question, that this witness is an expert in that setting.

THE COMMISSIONER: Yes. That is true. What you are, in effect, asking me to do, is to decide -- you are asking Dr. McGee to decide whether or not I am to believe Mrs. Trayner. Is that what you are asking?

MS. KITELY: No, that's not what I am asking you to do.

THE COMMISSIONER: I'm sorry.

MS. KITELY: I am asking Dr. McGee to say that if there was a given nurse in this given hypothetical situation it is her recollection --

THE COMMISSIONER: They would all be different. Every nurse would be different. We have seen that. Some nurses remember better than others and some don't.

MS. KITELY: But, Mr. Commissioner, the question put to her was: is it usual or unusual. I think if she is allowed to answer the question she can deal with the concern of your question.

THE COMMISSIONER: I don't know. I



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don't want to fight this battle alone. If somebody
else cares -- do you care, Mr. Lamek?

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MS. CRONK: I will get up, too.

5

MS. KITELY: We don't have to make it
two on one.

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MR. LAMEK: This hypothetical team
leader is really not very much help to anybody. We
are talking about real people with a given set of
characteristics and a given set of stress and
recollection and all the rest of it. What a hypothetical
question designed to elicit whether something is
usual or unusual can do, I confess is beyond me.

13

THE COMMISSIONER: Anyone else?

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MR. ROLAND: I agree with Mr. Lamek.
I don't think this witness is an expert for this
question, in any event. I don't know how anybody
could be an expert on it without having heard the
evidence from Phyllis Trayner and the only expert on
that issue is you, because you are the only one to decide
the credibility. But this witness, it doesn't seem to me is
an expert, in any event, even on Ms. Kitley's scenario. She
hasn't been a team leader on a ward like this where
27 babies have died over a nine month period from what
I understand.

23

24

25

THE COMMISSIONER: A real expert, of



1
2 course, would be Mrs. Trayner.

3 MR. ROLAND: Mrs. Trayner is the best
4 expert and the second expert is someone who has been
5 in that same situation.

6 MS. KITLEY: Mr. Commissioner, we don't
7 have someone who has been in that situation.

8 MR. YOUNG: We heard from Mrs. Trayner.

9 THE COMMISSIONER: We heard from
10 Mrs. Trayner. We had heard that she was in that
11 position. We heard from her and she said that she
12 didn't remember.

13 MS. KITLEY: I was referring to my
14 friend's second best alternative, which was someone
15 else who was there. In my submission, it is important
16 that if this Commission is going to hear evidence of
17 certain practices and context --

18 THE COMMISSIONER: If we had heard
19 from someone it would be some basis for this. If some-
20 one had come into the stand and said, well, if I
21 had been - some expert, let's say, nurse or someone
22 like that, who said that if I had been in these
23 circumstances I would have remembered every solitary
24 baby. If someone said that then perhaps there would
25 be some justification. We wouldn't allow that kind
of evidence either.



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2 MS. KITELY: Mr. Commissioner, the
3 whole point of having an expert is to be not
4 individualized.

5 THE COMMISSIONER: That's right, we
6 don't have experts in credibility. That still is
7 the trier of fact.

8 MS. KITELY: Mr. Commissioner, this
9 witness is not put forward to say whether this
10 hypothetical team leader was lying or was not lying.
11 That is what credibility is.

12 THE COMMISSIONER: What is she there
13 to say? Whether it is likely she would be lying
14 or not?

15 MS. KITELY: No she is not, sir. She
16 is being put forward to say whether or not a nurse
17 functioning in that setting would, for certain
18 reasons, which if she will be allowed to give them,
19 she can expound upon, remember parents as opposed to
20 children. There is a rational, sir, and I would
21 ask you to bear with me long enough to let her answer
22 the question.

23 THE COMMISSIONER: I should not be
24 telling you how to conduct your case, but it might
25 conceivably been better if you had said: are there
factors that might indicate that a nurse might or might



1
2 not in certain circumstances remember nurses --
3 remember parents instead of children.

4 MS. KITLEY: I am prepared to change
5 the question, sir. I am forever flexible.

6 THE COMMISSIONER: I don't know.
7 As junior counsel of the Registered Nurses Association,
8 do you object to that? Not you, Mr. Roland.

9 MR. ROLAND: If that is the question
10 I don't have any objection to it.

11 THE COMMISSIONER: All right. Let's
12 give up scenario one and rephrase your question then.

13 MS. KITLEY: Well, what I would like
14 to do is put the question in the context of a scenario.

15 THE COMMISSIONER: We can't. How about
16 that for a ruling? You can't do it because what
17 you are doing is you are trying to ask Dr. McGee to
18 take over my job. I would be delighted if she would
19 but I am not allowed to do that, at least not yet, I am
20 allowed to do that. We will see what happens.
21 So she can't do that. She can't decide credibility
22 for me.

23 MR. ROLAND: That sounds like a ruling,
24 sir.

25 THE COMMISSIONER: That is a ruling,
yes.



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MS. KITLEY: All right, sir.

Q. Dr. McGee, could you help me with whether there are factors that would affect the recollection of a team leader on a paediatric ward?

A. On a paediatric ward with young babies?

Q. Yes.

A. Yes, I would expect young babies as opposed to older children, or adults interact differently with the care providers, in that babies don't answer questions or identify themselves with particular characteristics. In other words, babies do look a like. They behave very much alike in the beginning of their life. They don't take on as rapidly, especially when there are many of them together. They don't take on individualizing attributes, so someone who is with the baby constantly identifies attributes, but someone who is not with the babies constantly, or particular babies constantly, would be at risk of not recalling those babies, but I would expect that they would recall those about them, with whom they interacted.

Q. Which was?

A. I would expect their families,



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it seems to me, in my experience, that there were families which were always part of a paediatric ward, and so that a team leader would have much higher interaction rate with families than with children and interaction rate. It is not that she wouldn't be seeing those babies, but she would be interacting with the families and that helps you remember.

THE COMMISSIONER: How many scenarios did we get rid of that time?

MS. KITELY: Just the one.

THE COMMISSIONER: I am sorry.

Q. Dr. McGee, might I suggest in anticipation of my friends jumping up that you not answer the question until I give my friends an opportunity?

A. Surely.

Q. The next one, Dr. McGee. Can you make these assumptions? First of all, a 12 hour shift commencing at 7:00 p.m. The staff nurse assigned to patient X in room 423, if you have a diagram of the Hospital, and a team leader. Patient Y is admitted at 2230 and a staff nurse is assigned to that child, which was put in room 418. A staff nurse is required to spend considerable time with



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patient Y. At 0100 hours patient X is supposed to receive an antibiotic, which is distributed in the Hospital by the pharmacy in vial form. Antibiotics do not have to be checked by a second Registered Nurse. At 0100 hours the team leader draws a syringe takes the med ticket, the syringe and the empty vial. The staff nurse in room 418 --

THE COMMISSIONER: What's the question? Is it a likely story? Is this the way it is going to end up?

MS. KITELY: That is not the question, sir. I am almost finished with the hypothetical.

THE COMMISSIONER: All right.

MS. KITELY: Q. Takes a syringe and empty vial to the staff nurse in room 418 and shows them to her and says that she will give medication to patient X. That is the question or the assumption to Dr. McGee.

I will pose the question and this is where you should pause. In your opinion are the team leaders actions in that setting remarkable?

THE COMMISSIONER: Remarkable?

MS. KITELY: How is that for a word, sir?

THE COMMISSIONER: Well --



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MS. KITLEY: I don't hear an objection,
sir.

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THE COMMISSIONER: No, no. I think
the wheels are grinding at the moment. You mean is
it a reasonable thing for her to do?

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MS. KITLEY: I chose the word
remarkable. If you would like to use the word ,
"reasonable thing to do", then I will substitute it.

THE COMMISSIONER: Well, I don't know
why you phrase them the way you do, because phrasing
in the way you do you are bound to breach the rules
and the rules are that credibility is decided by the
finder of fact and so you don't do that. You can
certainly ask about the practice of team leaders;
do they occasionally, are they supposed to help out
their staff when they are busy with somebody else,
is it perfectly reasonable for them to go and do that.
The minute you put the scenario before me you are
really, in fact, asking "Dr. McGee," tell me whether Mrs.
Trayner is telling the truth or not.

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MS. KITLEY: No, sir, I'm not.

THE COMMISSIONER: I thought you were.

I'm sorry.

MS. KITLEY: Absolutely not. All I am
asking Dr. McGee to do is to comment on the scenario and



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I will use reasonableness if you like, although remarkable was the word I started with. This question is not directed to credibility in any way--

THE COMMISSIONER: Has anyone have any objections?

MS. CECCHETTO: This is very clearly the incident involving --

THE COMMISSIONER: Yes, you don't need to tell me what the incident is. I got that at the second one.

MS. KITLEY: Hypothetical, sir.

MS. CECCHETTO: The problem with that, sir, really is if the only purpose is to get the witness to comment that it isn't remarkable, then obviously it is a comment on credibility and if in cross-examination we are then not allowed to put all the other various hypotheticals and brand them as hypotheticals, really there is no way that this is of any assistance other than a common --

THE COMMISSIONER: We are going to go through this --

MS. KITLEY: Five more times, sir.

THE COMMISSIONER: Five more times. It is a little early to go to lunch. I would like you to revise all of these questions. Maybe you can



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2 do them right now.

3 MS. KITLEY: Mr. Commissioner --

4 THE COMMISSIONER: The minute you get
5 so precise in this scenario then you are asking that
6 very question that sometime I may or may not have to decide.

7 MS. KITLEY: I can change the question
8 as I go along, sir. I don't have difficulty with
9 that but with all due respect, we heard hours of
10 evidence trying to make certain individuals precise
11 as to time.

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If I were to give you a hypothetical that was not precise at the time I am sure that some of my friends would be on their feet.

THE COMMISSIONER: All you are trying to show - all you are trying to show from this is that there is nothing unusual about a team leader under these circumstances drawing up the medicine, showing the syringe and showing the empty vial to the nurse. Isn't that what you are trying to establish?

MS. KITELY: I am trying to establish whether it is reasonable nursing practice.

MR. ROLAND: Well, Mr. Commissioner, if we recall the evidence - this is what concerns me about the question - if we recall the evidence of Phyllis Trayner and Susan Nelles, both of them said this was remarkable; remarkable in the sense that it had never occurred before for gentamicin.

Susan Nelles as I recall said Phyllis Trayner had never done this sort of thing before with her. Phyllis Trayner said she had never done it before, and then gave her explanation for doing it this time.

So the evidence we have from the two participants in the scenario themselves, they both said this incident was in their experience between



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themselves on that ward in nine months remarkable.

And I would have thought that - it is interesting
the witness calling this witness now to say, I presume,
that wasn't very remarkable when the two actors
themselves have said in their own life on that ward
it was a remarkable experience.

MS. KITELY: Mr. Commissioner, I
don't wish to suggest that we ought to have a battle
on the next five of these. I am prepared to change
the question to given that scenario - in my submission
the scenario is important to the question - does it
illustrate reasonable nursing practice?

MR. LAMEK: Mr. Commissioner, I am
sorry, but my friend Mr. Roland has put his finger on
something and it is very important. The explanation
that we have heard from a participant in this, Mrs.
Trayner, was one which needs to be put as part of
that hypothetical before any sense or comment will be
made upon the appropriateness of her - even if such
comment is permissible, the objectives that Mrs.
Trayner says she was trying to achieve would be a
very important part of this situation for Dr. McGee's
consideration.

MS. KITELY: Mr. Commissioner, I have
built the assumption in such a way to not offend the



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2 various interests. I assume I was doing that. In my
3 submission the assumptions I put to her followed by
4 the question to the Doctor, do you consider this
5 reasonable nursing practice an appropriate question.

6 THE COMMISSIONER: I'm going to rule
7 against you on this one, Miss Kitely. It seems to
8 be nothing more than a suggestion to the witness to
9 help me on the question of credibility. However
10 much I would like it I can't allow that. There you are.
11 Now you can revise the question if you want to or
12 go onto the next one and I will rule on that.

13 MS. KITELY: I thought I had revised it
14 sir, to be consistent with your comment; namely is
15 a team leader's action consistent with good nursing
16 practice? Is there a difficulty with that question?

17 THE COMMISSIONER: Well, it is not
18 good nursing practice - it might well be perfectly
19 reasonable for the team leader to do what she did,
20 but the problem I am faced with has nothing to do
21 with whether it is good nursing practice or not. The
22 problem that I have to deal with, if I had to deal
23 with it, is what was happening in that ward at that
24 particular time?

25 MS. KITELY: Mr. Commissioner, you
started this out by saying that the answer is only



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2 as good as the hypothetical that is put to the
3 witness.

4 THE COMMISSIONER: Yes.

H4 5 MS. KITELY: And in my submission this
6 is a fair hypothetical and a fair question. If
7 you in your ultimate judgment find it is not, then
8 it is up to you but in my submission it would
9 expediate matters so that we could deal with the
scenario.

10 THE COMMISSIONER: I have to rule
11 against you on that.

12 MS. KITELY: So the question, given
13 the scenario, does it constitute good nursing practice,
14 you are disallowing?

15 THE COMMISSIONER: Yes.

16 MS. KITELY: May I have a moment, sir?

17 THE COMMISSIONER: Yes.

18 MS. KITELY: Q. Dr. McGee, pause
19 before you answer this question and give my friends
20 an opportunity to speak - if using that scenario,
21 namely, that the team leader was going to administer
22 an antibiotic for a member of her team who was
23 otherwise occupied, can you describe the steps using
24 Exhibit 304, and the diagram of the Hospital that
25 she would go through?



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THE COMMISSIONER: I'm sorry, if she
were what?

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MS. KITLEY: If she were administering
an antibiotic.

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THE COMMISSIONER: Yes.

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MS. KITLEY: For another nurse.

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THE COMMISSIONER: Yes.

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MS. KITLEY: Who was otherwise occupied
what steps would she go through?

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Surely there can't be a problem with
that.

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THE COMMISSIONER: No, I don't think -
it might look that way, but I agree with you that
there can't really be a problem but -

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MR. ROLAND: I assume the question is
in accordance with good nursing practice?

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THE COMMISSIONER: Yes.

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MS. KITLEY: Yes.

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MR. ROLAND: What steps she would follow?

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THE COMMISSIONER: Yes. That's fine.

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MS. KITLEY: Q. Do you have the
question, Dr. McGee?

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A. I hope so.

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MR. LAMEK: Have you got the answer?

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THE WITNESS: I would expect that the

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H6

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2 team leader who was substituting in this task for
3 someone else would check the order, would take the
4 medication ticket, pull the drug, prepare the drug,
5 take the package (that is the vial , the syringe)
6 the necessary aseptic additional equipment she has
7 to take with her to prepare the site, to whoever is
8 ultimately - who was assigned to give the drug
9 initially. In other words the person for whom she
10 is substituting for double checking, and this is for
11 two reasons; to inform that nurse that she is in fact
12 giving that drug. It is really by way of informing
13 more than checking, so there won't be the risk of
14 doing it twice.

15 MS. KITELY: Q Is there any advantage
16 to the team leader who was doing the substitution
17 collecting the paraphernalia from the medication room
18 and showing that to the person who ought to be doing
19 the administration and then go to the patient's room,
20 using Exhibit 304?

21 A. Yes, in other words the in line
22 would be to pick the materials up, go into 418 and then
23 on to 423. Otherwise it is into 418, back to the
24 medication room and then to 423, so it is slightly
25 more efficient.

THE COMMISSIONER: More efficient to do



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what?

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THE WITNESS: To pick the materials
up, go to 418, then proceed on.

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THE COMMISSIONER: You mean rather
than to go and do it first and then tell them afterwards?

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THE WITNESS: No, the other way around.
If she told her first and then went back she would be
doubling back.

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THE COMMISSIONER: Oh, I see. She made
that accessible to - I didn't think that was what Miss
Kitley's question was. I thought the question was
it was accessible to take the syringe and the vial and
all that and show it to the nurse who was supposed to
do it.

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MS. KITLEY: I didn't quite ask that
direct question. I was asking a more general one, but
in the context of the -

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THE WITNESS: I have them picking it
up and showing it to the nurse.

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THE COMMISSIONER: Rather than informing -

THE WITNESS: Rather than informing
her and then going back. The reason for telling her
one of the major reasons is so that the drug won't
be given twice. She needs to know that her medication
has been given for her.



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2 THE COMMISSIONER: Surely it depends
3 where she is coming from. If she happens to be coming
4 if she decides she has to go and do it then she would
5 be passing room 418. She would go in and say I am
6 to prepare - I am going to do it and then she would
7 go on to the medication room and then go back. Any
8 of those things.

9 But you see the problem with all this,
10 Miss Kitely, is you have got this great expert on
11 nursing, and it seems to me that you are asking her
12 many of these questions that a 5 year old child could
13 answer, because I know that it is sensible to save
14 steps. I don't always do it myself, but certainly
15 it would be sensible to do that. But isn't this
16 argument? Isn't this argument? How does it
17 affect your clients?

18 MS. KITELY: I was just wondering when
19 you were going to come to that.

20 THE COMMISSIONER: How does it affect
21 your client? That's the problem. Neither Phyllis
22 Trayner nor Susan Nelles are your clients.

23 MS. KITELY: That is absolutely correct.
24 You remember, sir, we have two sets of clients. On
25 the one hand 39 individual nurses.

THE COMMISSIONER: Yes.



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MS. KITELY: And on the other hand -

THE COMMISSIONER: None of them are affected in this.

MS. KITELY: Not in this particular scenario, that's correct, sir, they are not but we also represent 42,000 registered nurses in the Province of Ontario. And to the extent that nursing evidence and nursing witnesses -

THE COMMISSIONER: I don't quite understand how 42,000 nurses, how you could expect anything that is said against one nurse - if one nurse is performing something that is quite outside the scope of nursing - if a nurse is arrested for drunken driving is that a matter of concern for the Nurses Association?

MS. KITELY: That is not what we are talking about.

THE COMMISSIONER: No, you're quite right. We are talking about something quite worse, quite a bit worse. But how does that become a concern of the Registered Nurses Association? I know that we don't agree on it, Miss Kitley. No doubt they are your clients and no doubt they have instructed you, and I find it hard to understand how they have taken this approach. But however, they are not your



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2 clients and that's another problem.

3 MS. KITLEY: We don't hear any
H10 4 objection from them, sir.

5 THE COMMISSIONER: Well, hardly. They
6 would hardly object because it is in their interest.
7 But surely would it not be appropriate to examine
8 on the question?

9 MS. KITLEY: Mr. Commissioner, it is
10 up to them what questions they put. In my
11 submission it is up to us which questions we put.

12 THE COMMISSIONER: Yes. All right.
13 But at any rate you have had your answer to that one
14 so we can now go ahead.

15 MS. KITLEY: All right.

16 Q. I am going to ask you to assume
17 that in ^a particular paediatric ward that in a period
18 of 30 days the ward experiences four deaths. I ask
19 you to assume the staff members become aware that
20 a Coroner has been appointed to consider the death
21 of the third of those children.

22 My question to you is would you
23 anticipate that the staff members would voice their
24 concerns about the third child to the Coroner.

25 MR. YOUNG: It is my turn I guess.

MS. KITLEY: I didn't know Mr. Young



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2 was acting for the Coroner.

3 MR. YOUNG: No, I am trying to save
4 my clients and the public some money.

H11 5 Mr. Commissioner, I have trouble with
6 all these questions. I have trouble with all of them,
7 but this particular question, sir, would it not
8 depend on the terminal events that followed - that
9 accompanied these deaths? Would it not depend on
10 the deceased child and the children's condition prior
11 to death?

12 THE COMMISSIONER: Well, it depends
13 on a lot of things. It might also depend I suppose,
14 if I take Miss Kitely's side on how ambitious the
15 nurse was to continue in the employment of the Hospital.

16 MR. YOUNG: Well, that may be another
17 factor.

18 THE COMMISSIONER: All of those things
19 might well affect it.

20 MR. YOUNG: I don't think Dr. McGee
21 can address any of these factors any more than you
22 can, sir.

23 THE COMMISSIONER: Well there you are.
24 Is it likely that a nurse would under those circumstances
25 go to the Coroner having heard that and express her
concerns about the cause of death? Is that really what -



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2 MS. KITELY: That was what the question
3 was before I changed it. I am quite happy if that's
4 the way you want it to be put.

5 MS. CECCHETTO: In fairness, sir, then
6 I suppose Ms. Kitely would have no objection if in
7 cross-examination it was also put to the witness
8 that there was great concern over this third death,
9 that there were mortality and morbidity reviews; there
10 was an increase in deaths, that there was a question
11 about splitting up nursing teams, if she has no
12 objection to that type of hypothetical question being
put, I have no objection to her hypothetical.

13 THE COMMISSIONER: I just wonder if I
14 could shorten it by saying that if I were a nurse I
15 probably wouldn't go to the Coroner.

16 MS. KITELY: Q. Dr. McGee would you agree
with the Commissioner?

17 A. I would, of course.

18 THE COMMISSIONER: I might fret about
19 it but I doubt that I would go.

20 MS. KITELY: Mr. Commissioner, could I
21 ask you the next question?

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Q. Now let's assume, Dr. McGee that you have got the same one; this is still the same scenario, sir, this is parts A and B.

THE COMMISSIONER: I am prepared.

Q. Dr. McGee, assume you have got the same ward and assume that you have got the same 4 deaths. Assume that the nurse has raised some concerns about the deaths. The question is, would you split up the team that was in charge of the care of these patients?

MR. LAMEK: With those facts, can you get an opinion, of what possible value, Mr. Commissioner.

MS. KITLEY: I'm sorry, I didn't hear my friend.

THE COMMISSIONER: He says the facts are a little inadequate that is what he is suggesting.

MR. LAMEK: To make any kind of an opinion.

THE COMMISSIONER: We have spent days and days and days on the question and the problems that were existing with this team, and in fact, in all of the deaths and it had something to do with the difficulties they were getting into and the question of whether the team was changed. Surely, isn't it another thing, what difference does it make.



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MS. KITELY: All right. I will put the question differently, sir, how is that.

Q. If, Dr. McGee, you had a series of deaths on a particular ward; and if you were considering ways of dealing with those deaths, would one of the ways of dealing with it be to split up the team, that cared for the patients who died?

MR. ROLAND: We are just going to keep objecting to these. Mr. Commissioner, your job, as I understand it and I keep repeating it is to decide how these babies died. Whether the team might or might not have been split up, the fact is it wasn't split up, the deaths continued and it wasn't split up. There were discussions both ways on whether it should be split up. The fact of the matter is that it wasn't split up and that is the historical factual background you have to decide on this matter.

THE COMMISSIONER: I would like to be able to - Dr. McGee, there are other ways to answer this question, she is going to get into trouble with some nurses I think at the Hospital for Sick Children, because half of them said that it should be split up and the other half said it should not.

MS. KITELY: Dr. McGee is not being asked on a personal level, Mr. Commissioner, she is



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2 being asked on the basis of her experience. With
3 the greatest of respect she does have some input
4 on this issue.

5 THE COMMISSIONER: All right, I will
6 allow this question, and the question is only as good
7 as the hypothesis.

8 MS. KITELY: I will state the question,
9 sir.

10 THE COMMISSIONER: Mr. Lamek can
11 add some factors to it if he feels like it. All right.

12 Q. Dr. McGee we have a ward
13 with a team; we have four deaths. The four deaths
14 are coincidental with that team. Can you help us
15 with if from a nursing administration point of view,
16 if you were considering concerns arising out of those
17 deaths, whether you would consider one possibility
18 to split up the team?

19 A. Not on the basis of the
20 day to day routine.

21 Q. Why not?

22 A. Because as with any kind
23 of team performance the notion of team is even
24 learning, and a team is really not complete until it
25 has existed for sometime, which includes hard times
and easy times. It would be improper to, on the basis



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2 of just that amount, this amount of deaths to come
3 to the conclusion that it required splitting.

4 Q . Moving to the next one, sir.
5 I am asking you to assume that we have a team leader,
6 that there have been a number of arrests and unsuccessful
7 resuscitations in previous months. That with respect
8 to a given child there is some concern about the
9 status of the child during the shift, that the team
10 leader draws up drugs which are used in the arrest,
11 namely bicarbonite, calcium and adrenalin --

12 THE COMMISSIONER: Wait a minute,
13 I anticipate all of the problems. Is this the one
14 about the predrawing of --

15 MS. KITELY: Yes, sir.

16 THE COMMISSIONER: Is it unusual,
17 I suppose it is, is it unusual or improper for a nurse
18 with a very sick child who might conceivably suffer
19 a cardiac arrest to draw up the CPR drugs, ahead
20 of time; is that what you have in mind.

21 MS. KITELY: You do like to change
22 my scenarios.

23 THE COMMISSIONER: Well, isn't that
24 what you wanted?

25 MS. KITELY: Yes, sir. What I am
trying to do is round out some sort of hypothetical



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facts.

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THE COMMISSIONER: All right. Okay.

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MR. ROLAND: I am happy with your
question, sir.

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MS. KITELY: That was going to be the
question surprisingly enough, it was exactly the
question.

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THE COMMISSIONER: You are not unhappy
with it?

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MR. LAMEK: I am delighted with yours
sir.

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MS. KITELY: I haven't even got to mine
yet.

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THE COMMISSIONER: All right. Go ahead.
Q. If I can finish the
scenario. The team leader draws up these three
drugs, normally used in an arrest, labels them
and places them on a tray on top of the cardiac
monitor in the child's room. The question is, is
that good nursing practice?

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THE COMMISSIONER: You can answer
that.

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THE WITNESS: Is it okay to answer now?

THE COMMISSIONER: Yes.

THE WITNESS: Yes.



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Q. Can you expand?

A. And the thing is that if they have a type of problems, they are going to be smart and attempt to organize, to anticipate problems, that is just good practice.

Q. Is that a scenario and do pause before you answer this one Dr. McGee?

THE COMMISSIONER: This is the B part is it?

MS. KITELY: This is the B part.

Q. Is that scenario open to the interpretation that the team leader knew something about her condition that others didn't?

THE COMMISSIONER: No, you can't have that, that's for me.

MS. KITELY: Well, in my submission, Mr. Commissioner --

THE COMMISSIONER: If she says no, does that mean that I can't interpret it that way? Is that what you are saying, I can't? You see I am, believe it or not, at some point going to have to sit down and decide what happened here, and I'm going to do it regardless, with the greatest of respect to Dr. McGee, and she is a vastly better nurse than I am. She is probably better than I am drawing inferences



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2 from peoples evidence but she is not recognized as
3 that. So I am the one that has got the job and I am
4 going to do it.

5 MS. KITELY: I quite agree that it is
6 your job, sir. The whole point of having Dr. McGee
7 assist you is by putting these scenarios in the
8 environment that she has been in for for 31 years.

9 THE COMMISSIONER: That means I have
10 to go through everybody else in the room and ask
11 them what they think about it too, because they have
12 as much right to determine those questions as Dr.
13 McGee has.

14 MS. KITELY: I guess the difference
15 between us is credibility.

16 THE COMMISSIONER: Yes. All right.
17 At any rate I am ruling out the B part of 4. Can
18 you go on then to number 5, do we have a fifth
19 scenario yet or do we have a C?

20 MS. KITELY: No just A and B on that
21 one, sir. I am looking for the offensive parts before
22 I say it.

23 THE COMMISSIONER: Yes. All right.

24 Q. Dr. McGee, would you assume
25 that we have a team leader and that we have a staff
nurse who has care of child X for two consecutive



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2 nights. In this Hospital code 23 means a doctor is
3 required to stat and a code 25 means that the arrest
4 team is summoned. During the course of the shift
5 the staff nurse assesses the patient and asked the
6 team leader to call a code 23. The team leader
7 assesses the patient and decides to call a code 25.
8 The team leader and staff nurse have a brief disagreement,
9 before either code is called the child arrests. This
10 is the third arrest in approximately three weeks. I
11 ask you to comment on the difference in nursing
12 judgment between the staff nurse on the one hand and
13 the team leader on the other.

13 MR. BROWN: I am put in the awkward
14 position sir. As much as I like a favourable answers.
15 First of all I am not sure that the facts are correct
16 and that a code was not called before the child went
17 into arrest.

17 THE COMMISSIONER: I think there was
18 some suggest -

19 MR. BROWN: I think there was some
20 suggestion that the nurse might have been on the
21 way to put in the 23 as the child was arresting
22 and then indeed it was turned to a 25, but that
23 is a matter of argument. Secondly, if Dr. McGee is
24 being asked to say who was right and who was wrong,
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2 I submit that is not a proper question to be put
3 to her not withstanding her expertise in nursing,
4 that is your job.

5 If Dr. McGee is being asked to comment
6 on the frequency and differences of judgement between
7 nurses in assessing the care of a child, and the
8 nature of differences that might arise in critical
9 situations, that might be within her realm of
10 competence. I submit the question as framed as to
11 really who was right and who was wrong and is not
properly.

12 THE COMMISSIONER: Am I not correct that all
13 you are really trying to establish that the sort
14 of differences of opinion are legitimate and people
15 can have them.

16 MS. KITLEY: I was not going to ask,
17 as my friend has queried whether something is right
18 or wrong. I want a comment on the judgement --

19 THE COMMISSIONER: What comment do
20 you want --

21 MS. KITLEY: I will get Dr. McGee's
22 answer.

23 THE COMMISSIONER: All right. Dr.
24 McGee won't be lead, you go ahead and say what you
25 want to say. What is it you want, do you want to find



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2 whether this is a legitimate debate that might go
3 on.

4 MS. KITELY: I wouldn't use the word
5 legitimate or some of my friends will be on their
6 feet.

7 THE COMMISSIONER: Is this not the
8 sort of thing, is that the question that you want, does
9 this the sort of thing that happened.

10 MS. KITELY: Mr. Commissioner, I was
11 trying to put the question in a non-leading fashion.

12 THE COMMISSIONER: Well, try it again.

13 MS. KITELY: More simply, could you
14 comment on the differences between the nurses in
15 that scenario?

16 MR. YOUNG: Mr. Commissioner, do we
17 not have to know something about the baby. I mean
18 if she is going to comment upon whether or not it
19 is appropriate or not, then surely we must -- I mean,
20 there must be instances where to have that sort of
21 discussion would be totally, would not work to the
22 baby's benefit, would not assist the baby. There are
23 other discussions where I am sure that would be
24 a very appropriate action for nurses to take, or an
25 understandable action. But without knowing the
history of this child and what was going on with that



1
2 child at that time, I don't see this answer is of
3 any use.

4 THE COMMISSIONER: Why can't we let
5 Dr. McGee comment, that is really all she was asked
6 to do was comment on that situation and see what
7 she says.

8 MR. YOUNG: Comments on what, sir.

9 THE COMMISSIONER: On the situation
10 that the two nurses at the scene, and the baby's
11 possible arrest and simply not disputing the
12 question of a code 23 or code 25.

13 MR. YOUNG: I still think you might
14 want to know something about the child.

15 THE COMMISSIONER: I would.

16 MR. YOUNG: I just don't see that the
17 hypothetical would do us any good.

18 THE COMMISSIONER: No. Well, all right.
19 I am going to allow that question. If you would,
20 if you can remember the question, the question was posed
21 a long time ago, can you tell us?

22 THE WITNESS: If I have interpreted the
23 question correctly you are asking me if whether or not
24 I anticipated a difference in judgement versus whether
25 or not a code 23 is appropriate versus the code 25
appropriate, they were two different kinds of questions.



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Q. The 23 and 25, Dr. McGee is an example of a nurses judgement. I am asking you to comment on differences in the nurses judgement in that context?

A. Okay. Anywhere, where there is a judgement call there is going to be a difference in judgement. So the fact that two people disagreed on a judgement is even to be expected.

Q. Although what is significance is it that the team leader overruled the request for a code 23?

A. That is not unusual at all, team leaders frequently do that. She is a low risk taker, she is going to - she was not going to chance it, she was going to have somebody there. I don't know what else I can add given what I have got.



RD/ac

J-1

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2

MS. KITLEY: Can I have one

3

moment, sir?

4

THE COMMISSIONER: Yes, certainly.

5

MS. KITLEY: I have left the

6

scenario, sir, you will be pleased to hear.

7

THE COMMISSIONER: I won't complain.

8

MS. KITLEY: Q. And I have this

9

question, Dr. McGee: Mr. Lamek said last week in
volume 144 at page 3256, and I quote:

10

" I have heard suggestions for

11

months now that your report is

12

going to change the face of nursing

13

and nursing practices throughout

14

this province. "

15

Can you help us with your opinion as to the effect
of this inquiry on nursing and nursing practices?

16

MR. LAMEK: I am not sure I need

17

to say very much about that, Mr. Commissioner. With

18

the greatest of respect to Dr. McGee, her opinion as

19

to what will be in the report and the effect it may

20

have on nursing and nursing practices is not really

21

a matter that you need to concern yourself with,

22

sir.

23

MS. KITLEY: If I might reply, sir.

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J-2

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MR. YOUNG: I would hope that the perceived or possible reaction of various individuals in the community would not influence you in making up your report. For that reason I don't think it is an appropriate question.

THE COMMISSIONER: Well, it is a statement from the heart. I don't promise to pay any attention to it, but I will allow the question.

MS. KITLEY: Thank you, sir.

Q. Dr. McGee, would you like me to put the question?

A. Would you do it again, please.

Q. Mr. Lamek referred in volume 144 as to the scuttlebutt as it were that this inquiry might change the basic nursing and nursing practices in Ontario. My question to you: Can you help us, from your perspective, as to the effect on nursing and nursing practices in Ontario of this Commission?

A. I would anticipate that it would have both negative and positive effect. I believe that the health care system and nursing service and nursing science, within that system, will be improved by the forced self-examination of



J-3

1
2 both the system and the discipline, so in that
3 respect I would expect positive changes, a positive
4 effect at least. I don't know if there will be
5 much change but there will be some kind of effect
6 on that self-examination. There will be some
7 negative sides in that there will be, and I don't
8 know, I am speaking off the top of my head a little bit
9 here, but I would expect an increased militancy
10 on the part of nurses in their protection of
themselves.

11 Q. Can you tell me why?

12 A. I am under the impression,
13 from what you said, that several times this morning
14 I have heard hours and hours of discussion about
15 certain practices and days and days on certain kinds
16 of things. That means there has been more attention
17 paid to details than I had realized. I wasn't aware of
this so extensively.

18 The other example the Commissioner
19 raised this morning is the dilemma of a decision
20 and a no-win situation of some nurses in certain
21 situations. In that event, they are going to have
22 to become more self-interested than they have been
23 in the past. They are going to have to address,
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not only our tremendous area of responsibility that apparently exists, but the necessity to have control over it and over our decisions, in fact. We are going to have to address with more care what seems to be manifested as system failure. In that event it consists of both the negatives and the positives.

MS. KITLEY: Thank you, very much, Dr. McGee. Those are my questions, Mr. Chairman.

THE COMMISSIONER: Yes, all right, thank you. Mr. Lamek, do you want to go now?

MR. LAMEK: Whatever you wish. Could we break for lunch at this stage and start after lunch?

THE COMMISSIONER: I wonder if we could take a poll. We want Dr. McGee, if possible, to be finished today. Mr. Brown, have you any questions?

MR. BROWN: I have no questions..

MS. RAE: I don't anticipate any.

MS. CECCHETTO: Five to ten minutes.

MR. YOUNG: I have no questions.

THE COMMISSIONER: Mr. Roland?

MR. ROLAND: I don't think I have any questions, but I want to think about it.

THE COMMISSIONER: All right. I



J-5

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was going to ask Miss McIntyre and Miss Symes.
She is on the same side.

MS. SYMES: No questions.

THE COMMISSIONER: Mr. Labow?

MR. LABOW: No questions.

THE COMMISSIONER: Mr. Olah, are
you still playing this game?

MR. OLAH: May I say this, sir,
that the only reason I came over was to tell you,
sir, that A) I will be calling no evidence and B) I
don't want to have a function to play in Phase II.
Once I put that on the record I will leave. I will
be back for submissions.

THE COMMISSIONER: All right,
that's fine. We enjoyed having you. There is no reason
and particularly this room is rather cramped quarters so
any time anybody leaves we applaud.

MR. OLAH: That may be the only
basis on which I will get an applause.

THE COMMISSIONER: 2:15.

---(Luncheon Adjournment)



RD/ac
AA-1

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---(Upon Resuming)

THE COMMISSIONER: Mr. Lamek?

MR. LAMEK: Thank you, sir.

EXAMINATION BY MR. LAMEK:

Q. Dr. McGee, I will not be very long and you will be relieved to know that I am not going to ask you a single hypothetical question.

Do I understand you correctly, from your C.V., Doctor, that you have just done the one piece of research on drug errors.

A. On error as such. I did another one on poison ingestion in pre-schools, which is one form, I suppose, isn't it?

Q. Perhaps an associated topic.

A. Right.

Q. As I understand you this morning, you identified certain factors that were conducive, as I understood you, to making of errors, sort of situational factors that it be more likely that errors might occur.

A. Yes.

Q. I think you identified a number of them: emergency situations; competitive



AA-2

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demands for the attention of the nurse and so on;
pressure in a given situation. Do I have them
all?

4

5

A. That wasn't quite a
complete list of all of the potential room for
error.

6

7

Q. The ones you identified?

8

9

A. You mean in the
administration or the ultimate result.

10

11

Q. I was really talking about
administration I think.

12

13

A. Okay. The transcription
errors, the preparation errors, the patient
identification errors.

14

15

Q. You identified certain
situations --

16

17

A. Order errors.

18

19

Q. You identified certain
situational conditions which, as I understood you,
made it more likely that errors would occur.

20

21

A. Yes.

22

23

Q. Competitive demands for
the nurses' time and attention, for one, and the
pressure of any given situation, whether it was

24

25



AA-3

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2

an emergency --

3

A. Any anxiety associated.

4

Q. Yes, that's right. Can I fairly

5

take it that the absence of those factors may

6

reduce the likelihood of error?

7

A. One would hope that if

8

all other things being equal that if there isn't

9

competition and if there isn't other associated

10

stresses that one would hope that, one would expect

11

that the probability is reduced.

12

Q. With respect to the

Lombardo situations --

13

A. Whichever that is.

14

Q. That was the one in

15

which Miss Kately reminded you or told you that

16

Miss Cronk, in the course of cross-examination, had

17

identified and obtained the agreement of the witness

18

to eight errors?

A. Oh, yes.

19

Q. You looked at the

20

situation and said, well, by your count that may

21

be as few as four.

A. Yes.

22

Q. I take it that on your

23

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AA-4

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understanding of that situation that four was the
minimum number of errors that appear to have
occurred?

4

5

A. Well, in that situation.

6

Q. In a hypothetical
situation?

7

A. In that situation.

8

Q. Of digoxin being given
for heparin?

9

10

A. Given the minimum number
of potential.

11

12

Q. Yes, would be four as
I understood your evidence.

13

14

A. Okay. There is an
instance where it could be reduced to two.

15

16

Q. Would you help me with
that?

17

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A. If the right box is
selected, because in the count I think that was one error
point.

19

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Q. Yes.

21

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A. It is possible. If the
right box is selected and the right drug is selected,
you are reducing, eh?

23

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AA-5

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Q. Yes, I understand.

3

A. So you could conceivably

4

then only have an error in, say, dosage.

5

Q. It would be difficult to

6

understand, would it not, how drug A could be given
for drug B if the right box of ampule was selected.

7

A. Right, so that would be

8

the point in error.

9

Q. In the situation which

10

I think you were being asked to consider, that is

11

to say the possibility with respect to Baby Lombardo,
digoxin had been administered instead of heparin.

12

A. Okay.

13

Q. That, of necessity,

14

involves, does it not, the selection of the wrong
box, wrong ampule and then proceeding with the
administration?

15

16

A. Right.

17

Q. And then, at least one

18

error by the checking nurse in not fulfilling her
particular function, whatever it was?

19

20

A. Yes.

21

Q. Indeed, I take it, Dr.

22

McGee, and I mean no disrespect, that you are not

23

24

25



AA-6

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2

familiar with the particular procedures in effect
at the Hospital for Sick Children at the time with
respect to the duties of the checking nurse?

4

5

A. That is correct.

6

7

8

9

Q. And, indeed, if the
nurse had the obligation to make sure the right box
and the right ampule was selected and so on then perhaps
eight would not be an outlandish number to suggest, that
the total errors involved in the situation?

10

11

12

A. If, in fact, the
procedure was established in that order, that is
reasonable.

13

14

Q. It could be as many as
eight, but it could be as few as four.

15

16

A. That is the point.

17

18

Q. Depending on the role
of the checking nurse?

19

20

21

22

23

24

25

A. Right.

Q. But, in any event, you
said, and I think I made a note of the word you
used, even assuming a minimum of four errors to
produce the result of digoxin being administered
for heparin, you are still talking about compounded
errors you said. That is to say that there have to



AA-7

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be those four flaws occurring in sequence or
simultaneously to produce that result. Would I
be right in thinking that the number of constituents
that you have to have in a chain to produce a result,
the higher the number of constituents you would have
to have in a chain to produce the result is less
likely the result will be produced?

8

A. The higher the number of
constituents required --

9

10

Q. To produce a result.

11

A. Required to produce a
desired result.

12

13

Q. Or an undesired result, for that
matter, the less likely it is.

14

15

A. That all things will
happen as desired.

16

17

Q. The less likely the result
will not occur. Understand me?

18

19

A. Whether it did not occur or did
occur the increased number of variables increase
the likelihood of risk of shift from the desired
process.

20

21

22

Q. All right. Now, let's put
that in terms, and I hope I can understand it. If

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1
2 the object of the exercise is to avoid giving
3 digoxin for heparin then the greater the number
4 of steps that have to be taken to produce the
5 bad result to make the ultimate mistake, the more
6 likely it is that at one of those points the error
7 won't be made and the chain will be broken. Is
8 that fair?

9 A. The error won't be made.
10 The chain not getting broken is critical, admittedly.
11 It gets broken it is critical to the prevention of
12 the error.

13 Q. Let's start with the very
14 first error. If the nurse does not take the
15 wrong box down from the shelf then we are off
16 to a flying start in avoiding the confusion of
17 drugs, are we not?

18 A. Square one has been
19 established.

20 Q. If having taken the wrong
21 box she takes the ampules out and checks the ampules
22 and finds, whoops, this is not heparin, it is digoxin,
23 we have broken the chain leading to the error.

24 A. To this point assuming
25 there are no additional errors.



AA-9

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Q. In terms of the dosage she may or may not give too much, but that is an error perhaps of a different kind, is it not?

A. Well, it was I believe included in the list, a potential for error.

Q. If the checker says, whoops, that is not a heparin ampule, that is a digoxin ampule, once again the result is achieved. She is making that wrong substitution.

A. Further error is diminished.

Q. In other words, what I am suggesting to you, therefore, is that in that four step process there are at least three points where the error can be detected before the ultimate error occurs?

A. Yes.

Q. All right. If, indeed, there are eight steps to be taken then that increases the chances, does it not, that at one point along that chain someone is going to say, hey, you have got the wrong drug?

A. If at each of these points, there is also a checker.

Q. Or the person herself --



AA-10

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A. Checks.

3

Q. She has continuing

4

opportunities to correct such errors she has made
in the past.

5

6

A. Up until, assuming you
have the right drug.

7

Q. I understand.

8

A. Okay.

9

Q. I can understand that if

10

there is an emergency situation, a critical situation,

11

enormous competitive demands for the time of the

12

nurse, who is trying to locate and administer heparin

13

that there is a greater enhanced risk that she will

14

make a mistake, perhaps make four mistakes, six

15

mistakes, and produce the unfortunate result.

16

Were you aware when you were

17

considering that situation that the evidence of Nurse

18

Bucci had been that on the night when she administered

19

the heparin or she believed to be the heparin to

20

the Lombardo child it was an unusually slow night

21

and the workload was not particularly heavy and she

22

was not under any particular stress. Would that be

23

a factor which in combination with the compounded

24

errors, which would have had to occur, would, in your

25



AA-11

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experience and in your opinion, make it less
likely that drug substitution would have happened?

4

A. In sheer probabilities
it is less likely.

5

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Q. We can't say more than
that.

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Miss Kitley also referred you to
the range of drug error rates which had been referred
to by different pharmacologists and so on in this
Commission, and, in particular, refer you to
those mentioned by Dr. MacLeod from the Hospital and
told you that on his calculation, given an assumed
number of doses of drugs on the cardiology floor,
there could be as many as four drug errors a day
on the cardiology wards. Do you remember having
those numbers put to you?

16

A. Yes.

17

18

19

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Q. And Miss Kitley quite
rightly said over a nine month period that would
amount to about a thousand drug errors, assuming
those average rates.

21

A. All other things being
equal.

22

23

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25

Q. Yes, assuming those average



AA-12

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rates.

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Is it reasonable to believe, in your opinion, again based upon your experience and research, that the vast majority of those errors would be errors which produced no significant ill effects upon the patients?

8

A. I can't answer that. I don't know.

9

10

11

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14

Q. I take it there would be in your experience no reason to believe that drug errors would be more rife in any one nine month or twelve month period on a floor than in any other nine or twelve month period, unless there had been major changes in the operation of the floor.

15

16

A. Chance runs of behaviours are hard to generalize. Patterned events are rather difficult to generalize about.

17

18

19

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21

Q. I understand, and I am not suggesting for a moment that errors over a nine month period, if you could be aware of them all, would run within a very narrow band of a thousand, give or take 50. I am not suggesting anything of that sort.

22

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A. Or randomly selected block



AA-13

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of time.

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Q. You wouldn't expect

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to see over an extended period of time, like a

5

nine month period, gross differences?

6

A. I would expect variance.

7

I would expect fluctuations.

8

Q. Yes. Would you expect

9

gross variation from one period to the other?

10

A. It is conceivable it

could be.

11

Q. No doubt there would

12

be, as you say, fluctuations, certainly day-to-day,

13

week-to-week, month-to-month, maybe even year-to-year,

14

but in the absence of drastic changes, either in

15

the drug delivery system used on the floor or in the

16

size and characteristics of the ward population,

17

you would expect, would you not, over the longhaul,

18

taking a number of comparable periods, one after the

19

other to see a more or less consistent pattern with

the variations and fluctuations?

20

A. And the assumption that

there are no new drugs.

21

Q. Yes.

22

A. And that there is the same

23

24

25



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McGee, dr.ex.
(Lamek)

3650

AA-14

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Drug House manufacturing and delivering and
distributing.

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Q. Yes?

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A. The same pharmaceutical procedures

BB/EMT/ln

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obtain, that the same patient profile obtains, that

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there is no difference in patient profile therefore

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no difference in ordering; no difference in requirements

7

associated with technology. Those are a lot of no

8

differences.

Q. Yes.

9

A. In the health care system in the

10

past 5 years.

11

Q. Okay. Are you telling me, therefore,

12

if you were to see a very substantial variation between

13

comparables. You would look to see if any of those

14

matters had changed?

15

A. That's correct. You would need

16

to examine the total, the components of the total

17

system and their interaction.

18

Q. It would also be relevant do you

19

think to look at the consequences of what you consider

20

to be drug errors?

A. In terms of?

21

Q. In terms of the effect upon

22

patients; whether there were fatalities associated

23

with drug errors and if so in what numbers?

24

A. Yes, I would agree that that

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would be part of your analysis.

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Q. And if indeed there appeared to be an unusually large number of fatalities that were perhaps explainable on the basis of increase in drug errors of a particular kind, in seriousness and gravity and so on, you would also I take it be interested in looking for other explanations of that increase in mortality?

9

A. I would think.

10

Q. Of course you would.

11

12

I don't think I have anything more, thank you very much, Doctor.

13

THE COMMISSIONER: Mr. Brown?

14

MR. BROWN: No questions, sir.

15

THE COMMISSIONER: Miss Rae?

16

MS. RAE: No questions.

17

THE COMMISSIONER: Miss Cecchetto?

18

CROSS-EXAMINATION BY MS. CECCHETTO

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Q. My name is Lucy Cecchetto. I appear on behalf of the Crown, the Attorney General and the Coroner's office.

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This morning Ms. Kitley referred you to Dr. Spielberg's evidence and Dr. MacLeod's evidence. I would like to refer you to Dr. Kauffman's evidence,



BB3

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Volume 83, page 101.

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THE COMMISSIONER: I'm sorry?

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MS. CECCHETTO: 8101, and the question
is as follows; I'm afraid there is not an extra
Volume in the room.

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"Q. Now, Doctor, we have heard a lot
about medication error and the frequency
of medication errors in hospitals, and
you were examined this morning by Ms.
Symes on medication errors. Can I ask
you to comment how often medication
errors in hospitals resulted in death;
is that as common as medication error?"

14

And his answer is -

15

THE WITNESS: Could you read that
last sentence again?

16

17

18

19

"Q. Can I ask you to comment how often
medication errors in hospitals resulted
in deaths; is that as common as medication
error?"

20

And the answer is:

21

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"A. No, it is not as common as
medication error, fortunately. I cannot
give you specific numbers or percentages
but I can tell you that the great



BB4

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majority of errors that are detected are of little or no significance to the patient in terms of causing ill effects to the patient, certainly not death. Death must occur with very very small percentage of the medication errors that are made, I would guess under 1 percent. But I do not know the exact numbers."

Would you agree with that statement?

A. Not automatically. And the reason why not automatically I am not sure on what constituted his base in terms of saying that medication errors are for the most part - not serious you read?

THE COMMISSIONER: Not significant.

THE WITNESS: Not significant. I don't know that.

MS. CECCHETTO: Q. Well, would you agree with him that whatever the frequency of medication errors that occur, that frequency does not amount to-- does not in each and every case amount to death; would you agree with that?

A. I would assume that that is a reasonable conclusion.

Q. Would you not agree with him that



BB5
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2 by and large, although medication errors occur, what I
3 took from that passage and you can see if you agree
4 with me on this, that although they occur by and large
5 they do not result in death? They don't result in that
6 serious consequence?

7 A. You are asking me what all
8 contributes to people dying?

9 THE COMMISSIONER: No, I think all she
10 is asking - I think it is self-evident although every
11 time I think anything is self-evident I find I am
12 wrong. I think it is self-evident that most medication
13 errors that take place in hospitals do not result in
14 the death of a patient.

15 A. If the data that were presented
16 a few moments ago are accurate, if there are in fact
17 that many errors, then obviously -

18 THE COMMISSIONER: It would be a very
19 dangerous place to go.

20 THE WITNESS: Well, obviously they
21 are not - no, they don't result in death, but I guess
22 I misunderstood the question. I thought you might
23 be suggesting that what all are people dying from it
24 could be also aided by medication error.

25 MS. CECCHETTO: Q I am not disputing that,
Doctor, but what I am asking you is if you had a great



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increase in death it may be that some of that increase is due to medication error, but I am also trying to get your opinion on whether or not however frequent medication errors are, by and large they don't result in death very often? Would you agree with that?

A. Not as you have said it. I will have to say I don't know to that. I would agree with you that probably they have less impact on deaths than other things.

Q. Now the only other question I would like to ask is with respect to the Coroner and I am not going to ask you a hypothetical but what I am going to ask you is I note from your curriculum vitae you have been involved for a great deal of your nursing career in teaching in that aspect of nursing.

Are nurses in nursing school taught about the Coroner's Act and about the obligations to report to the Coroner?

A. The obligation to report is what is underlined.

Q. All right. Are they taught that they -

THE COMMISSIONER: Obligated to report to the Coroner; is that it?

THE WITNESS : Obligated to document.



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THE COMMISSIONER: Well I think the question that Miss Cecchetto was asking are they taught in nursing school whether the provisions of the Coroner's Act - it is recommended to them when something is unusual that they should report it to the Coroner?

THE WITNESS: The extent to which they are citizensthey are expected to report.

MS. CECCHETTO: Q. Perhaps I would put it to you this way; if the witness could get Exhibit 117 which is a chart it might assist her to follow with me. At page 26 the Coroner's Act is set out. That is the chart of Laura Woodcock.

THE COMMISSIONER: What page?

MS. CECCHETTO: Page 26.

THE WITNESS: Now would you tell me the page?

MS. CECCHETTO: Page 26.

THE WITNESS: Thank you.

MS. CECCHETTO: If you would look at Section 9 there is reads:

"Every person who has reason to believe that a deceased person died", and if you skip down to (d),

"suddenly and unexpectedly":



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"shall immediately notify a Coroner or a police officer of the facts and circumstances relating to the death, and where a police officer is notified he shall in turn immediately notify the Coroner of such facts and circumstances."

Are nurses taught about this Section in the nursing school?

A. It is not emphasized as a nursing function any more than it is emphasized for any citizen. What they are taught is that all people living in an area, whether they are in practice or not, have this obligation to report.

Q. Well, is it ever discussed that they, either in nursing school or in the practice of nursing, that if there is a concern about a death that they should report that to the Coroner?

A. As individuals it is not emphasized.

Q. In your experience over some 30 years of nursing has it ever come to your attention that nurses have reported cases to the Coroner.

A. I have had one experience that I can recall where there was an offer of some data to a Coroner, but it didn't go very far.



EMT/ac
BB.2.1.

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2 Q. And the concern I have
3 this morning is when the Commissioner in response
4 to the hypothetical of Miss Kitley put forward that
5 a nurse could not be expected possibly to report
6 a case to the coroner, has there ever been a
7 consideration that if a nurse is concerned - or you
8 have never been involved in discussions where a
9 nurse is concerned and is concerned that perhaps -
10 I am not suggesting that this is necessarily the
11 situation that pertains here but is concerned that
12 perhaps the Hospital has not reported a case that
13 she should take the initiative and report to the
coroner?

14 A. Needless to say most
15 nurses, there are exceptions, there are a few
16 mavericks, but in most cases she does rely on her
17 immediate superiors to pass on the information that
she documents.

18 Q. I recognize that, but
19 the concern I have, Doctor, is looking at that section,
20 "every person", so although a nurse may be as every
21 other citizen may be compelled to report that, she
22 stands perhaps in a better position than some other
23 citizen because she is involved in a hospital situation.
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BB.2.2.

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A. Where she has better
opportunity you are suggesting?

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Q. Yes.

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A. It has not been a
practice. For example, the one instance it says "died
suddenly and unexpectedly". Nurses have frequent
experience with patients dying unexpectedly. It is
not an uncommon phenomenon.

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Q. I recognize that, but
still I am asking you - I am concerned that if there
is a concern on the part of the nurse that the child
has died suddenly and unexpectedly, as good nursing
practice is there not a concern that that case should
be reported to the coroner by the nurse if the
Hospital has not?

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A. I submit not, and the
reason being the frequency of very ill people dying
unexpectedly is not unusual. That happens fairly
frequently. She doesn't go to the coroner
every time that happens.

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Q. I'm not suggesting that
she should go to the coroner every time that happens.
I am asking you for your opinion on good nursing
practice, where there is a concern about a death, and



BB.2.3.

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2 I recognize that nurses come into contact with
3 death more often so I do recognize what you are
4 saying. But if there is a concern -

5 A. If the nurse was in
6 private practice that would be an expected behaviour.
7 If she is not in private practice, if she works for
8 an organization, there is a system established to
9 funnel information through to the appropriate person.

10 Q. Although there is a system
11 is it not the responsibility also of the individual
12 nurse, though?

13 A. She has the same kind
14 of responsibility as the citizenry have for that.

15 Q. All right. Well then
16 taking it as her responsibility as a citizen, is
17 she not compelled then to report it if she is
18 satisfied someone above her is not reporting it and
19 she has a concern that is enunciated in the
20 Coroner's Act?

21 A. Some of them do. Most
22 don't.

23 Q. Now picking up on Miss
24 Kitley's last question to you with respect to the
25 effect of this Commission, do you think that perhaps



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in the future this aspect of reporting to the coroner might be reviewed?

A. It may well.

MS. CECCHETTO: Thank you.

THE COMMISSIONER: Before we proceed I would just like to make my contribution for the law of this Province. You see on the same page, The Human Tissue Gift Act, section 7, sub-section 4,

" Nothing in this section in any way effects a physician in the removal of eyes for cornea transplants. "

That's the wrong spelling of "affects". Do you want to pass that on too?

MS. CECCHETTO: The Human Tissues Act?

THE COMMISSIONER: All right.
Mr. Young?

MR. YOUNG: No questions, thank you.

THE COMMISSIONER: Mr. Roland?

MR. ROLAND: No questions.

THE COMMISSIONER: Mr. Labow?



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MR. LABOW: No questions.

THE COMMISSIONER: Mr. Shanahan?

MR. SHANAHAN: No questions.

THE COMMISSIONER: I guess we
come back to you, Mr. Lamek.

MR. LAMEK: I just have a
confession, sir, before you blame Ms. Cecchetto.
I was on the committee that drafted The Human
Tissue Gift Act.

No further questions.

THE COMMISSIONER: Miss Kitley?

MS. KITELY: No questions.

THE COMMISSIONER: All right, thank
you, Dr. McGee. Thank you indeed. You have been
very helpful.

MS. KITELY: Thank you, sir.

---(Witness Withdraws)

THE COMMISSIONER: Now are there
any further witnesses that anyone proposes to call
in Phase I?

MR. LABOW: Subject to my
discussion with Commission Counsel.

THE COMMISSIONER: Well, I think
I know what the problem is. It is about Mrs. Gosselin,



BB.2.6

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isn't that right?

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MR. LABOW: Yes, I have given

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Commission Counsel the affidavit that came in today.

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THE COMMISSONER: Well, we'll try

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and sort that out, and of course there is no reason
why you can't even interupt argument if necessary.

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THE COMMISSIONER: Well, that is all of the evidence I take it, is it? Miss Cronk, you have a letter?

MS. CRONK: Yes, sir. As some counsel are aware we have had discussions with counsel for the Hospital concerning the merits of the reattendance of Dr. Stephen Soldin . You will recall when he last appeared before you, sir, he gave evidence regarding certain ongoing research that he was involved with which had to do with an investigation of possible endogenous materials that might cross react with digoxin on RIA digoxin technics.

Mr. Roland has been kind enough at our request to provide us with a letter outlining the status of that research. Simply for your benefit, sir, and for those other present in the room I would like to read that letter into the record then ask you if it might be marked. The letter is addressed to myself:

"You will recall that Dr. Soldin testified before the Commission about certain ongoing experiments being conducted at the Hospital. This ongoing research involved an investigation of possible endogenous materials that



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cross react with digoxin on RIA digoxin essays. These experiments have continued to the present time. Dr. Soldin informs us that the research has not yet reached a stage that it would be appropriate for him to testify before the Commission about this work. In our view until the research has been completed and the results have been properly and independently assessed it would not be helpful or appropriate to entertain any additional evidence from Dr. Soldin. We will inform you of the results of Dr. Soldin's experiments and his research once they have been completed and have been independently reviewed by an expert panel".

I would ask that this be filed as an exhibit.

THE COMMISSIONER: Who wrote that letter?

MS. CRONK: This is under the signature of Mr. Roland of Messrs. Gowling and Henderson. I am grateful to my friend for having provided.



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THE COMMISSIONER: That is a 418.

---EXHIBIT NO: 418: A letter from Mr. Roland to
Ms. Cronk re Dr. S. Soldin.

THE COMMISSIONER: Well then that
being the case we won't sit tomorrow but on Thursday
at 10:00 o'clock, I have a statement to make on the
future of Phase II. After I have done that we will
continue the argument on the form of argument for
Phase I, and we may or may not consider the problem
of standing in the Phase II. There has been some
suggestion that it is a little premature. The reason
that I was concerned about it was that I wanted to
have it settled before we proceeded to Phase II but
we may be able to get around that somehow. But
that as I see it is what the future is. Then on the
4th of June we will start the argument. On anybody's
submission with respect to argument in Phase I, please
be prepared to make it on Thursday morning after I
have made this statement. Yes, Ms. Kitely?

MS. KITELY: Mr. Commissioner you may
or may not consider the standing issue on Thursday?

THE COMMISSIONER: Yes.

MS. KITELY: On what will that depend?

THE COMMISSIONER: I am not exactly -
it will depend on, I don't know, my mood. The problem



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2 is this If I refuse to grant standing to someone
3 I want whoever. it is that does not get the standing
4 to get it out of his litigious system or her litigious
5 system before we start in on Phase II. However, I
6 can probably resolve the whole problem, because I
7 have looked at the Act, and the Act says that if a
8 case is stated that I can't proceed with that
9 particular matter. So obviously if a case is
10 stated as to the standing and so on, the simple
11 answer is to let him have standing pending the
12 decision of the Court. So it wouldn't hold us up.
13 I think that is - it would hold us up in the sense
14 that we have too many people, but having standing
15 we will be slowed down in the proceedings, but I think
16 we can get over that. The argument against having
17 it is that we don't know the form that Phase II is
18 going to take and it makes it difficult for people
19 to argue, or even to decide when we don't know.

20 MS. KITELY: So should we then be
21 prepared to argue the standing in the event that you
22 choose to go ahead with that? I just want to make sure
23 that we are in a position to argue it.

24 THE COMMISSIONER: Can I just have --
25 do you think it is premature? I am asking you when you
are here now, or would you like to know? I can ask you to



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2 presume, and you are in a most favourable position, for
3 you to have standing and argue accordingly. Do you
4 think it should be done on Thursday or do you think
5 it should wait until we know what Phase II is going
6 to consist of?

7 MS. KITELY: My off the cuff answer,
8 sir, is that it is premature that we need some
9 definition before we can deal with it.

10 THE COMMISSIONER: Is that general
11 opinion, does anybody want to --

12 MR. LABOW: I would take that same
13 position. I think it is premature.

14 THE COMMISSIONER: I think it could
15 have been done, but if that is the general opinion
16 we won't argue the question of standing in Phase II.
17 Although any others who are prepared to say they
18 don't want standing under any circumstances I can't
19 tell you how popular they will make themselves with me
20 when they do it. I think we already have that from
21 Mr. Knazan and Mr. Olah.

22 MR. YOUNG: I was toying with the idea,
23 I am anxious to get back in your good graces again, it
24 is a small cost to pay.

25 THE COMMISSIONER: That being the case we
will probably have not more than half a day on Thursday



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and we will then proceed to argument on the 4th.

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Is anybody complaining, I don't think it will do you
much good, about the length of time given to argument,
do all of you think it is too much. '

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MS. KITELY: All of it.

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THE COMMISSIONER: Then until Thursday
at 10:00 o'clock.

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--- Whereupon the Hearing was adjourned at 2:50 p.m.
until 10:00 a.m., Thursday the 17th day of May, 1984.

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